



Economic Impact Analysis

TRAVIS AFB,
CA

FISCAL YEAR
2024



Dear Travis AFB Partners,

Travis Air Force Base remained at the forefront of global mobility, humanitarian relief, and power projection in 2024. Whether refueling fighters over the Pacific, executing high-profile airlift missions, or providing life-saving medical care, Team Travis continues to deliver—anytime, anywhere.

As Air Mobility Command's only installation operating the C-5 Super Galaxy, C-17 Globemaster III, and KC-46 Pegasus, we execute all four core mobility missions—airlift, air refueling, aeromedical evacuation, and contingency response—with unmatched precision. David Grant Medical Center, the Air Force's largest inpatient medical facility, continues to serve as a critical medical readiness platform, caring for over 276,000 beneficiaries across Northern California while training the next generation of military medical professionals.

In 2024, Team Travis:

- Executed 4,148 sorties, moving 15,600 tons of cargo and offloading 5.65 million pounds of fuel to keep our joint and coalition partners in the fight.
- Led innovation by launching AMC's first FAA-certified sUAS maintenance inspection program, setting the standard for six other installations and saving 7,000 hours of maintenance time annually.
- Strengthened medical readiness by securing Core Casualty Receiving Facility designation for DGMC, ensuring we have the resources and capability to treat our warfighters and military-connected population when it matters most.
- Invested in infrastructure by executing a \$138M runway revitalization and \$17M ramp reconstruction, ensuring Travis remains the cornerstone for air mobility for years to come.
- Worked with community leaders to lay the foundation for a \$125M project to expand Taxiway November. Once completed, this project will increase aircraft launch throughput by 320%, ensuring we can project and connect the Joint force faster than ever.
- Generated \$3.7B in economic impact, cementing Travis' role as a key part of Solano County's economic and community landscape.

None of this happens alone. Our community partnerships are essential to our success. From emergency response coordination to shared infrastructure investments, we are stronger because of the relationships we've built with our local leaders and partners. As we look to the future—with KC-46 expansion, weapons school integration, and continued medical readiness advancements—Travis AFB remains a cornerstone of U.S. power projection and rapid global response. Thank you for your continued support of our mission and our people.

We look forward to working together to make 2025 another year of impact, and partnership.

JAY A. JOHNSON, Colonel, USAF
Commander, 60th Air Mobility Wing

PATRICK L. BRADY-LEE, Colonel, USAF
Commander, 349th Air Mobility Wing

JASON R. HERRING, Colonel, USAF
Commander, 621st Contingency Response Wing

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FOREWORD



PART I

FY24 EXECUTIVE SUMMARY

As of: 30 September 2024

DIRECT MULTIPLER		
PAYROLL	\$1,291,230,262	1.0886
CONSTRUCTION AND SERVICES	\$505,974,207	1.8766
LOCALLY PROD/GOODS & SERVICES (EX	\$293,249,410	1.8193
LOCAL PURCH PROD ELSEWHERE (EXP)	\$163,698,559	1.6854
OTHER SPENDING (LODGING)	\$20,502,587	1.0000
SUB TOTAL	\$2,274,655,024	
Annual Dollar Value of Jobs Created	\$1,487,354,041	
Impact to Economic Output	3,762,009,064	13,136
INDIRECT MULTIPLER	11,532	24,668
Indirect Jobs impact based on average salary	\$1,181,476,464	

FY24 EXECUTIVE SUMMARY

(Financial)

As of: 30 September 2024

APPROPRIATED FUND PAYROLL	
Military	\$754,605,170
General Schedule/Wage Grade	\$158,916,120
General Schedule/Wage Grade, Other (includes DeCA/VA)	\$64,202,995
TOTAL:	\$977,724,286
NON-APPROPRIATED FUND (NAF) AND OTHER CIVILIAN PAYROLL, incl Retirees	
Non-appropriated Fund	\$14,180,488
Army Air Force Exchange Service (AAFES), Base Exchange	\$10,935,909
Private Business/Contractors/Retirees	\$288,389,579
TOTAL:	\$313,505,976
CONSTRUCTION AND SERVICES	
Total Construction	\$220,152,802
Total Contracts/Procurement	\$95,199,530
Commissary/Base Exchange	\$24,583,605
Health	\$162,334,963
Education	\$3,703,307
Temporary Duty (Lodging)	\$20,502,587
TOTAL:	\$526,476,794
MATERIALS, EQUIPMENT, SUPPLIES, PETROLEUM	
General Support Supply and Equipment (GSD & MSD)	\$216,545,105
Transportation Equip (Aircraft Parts)	\$163,698,559
Medical Supply and Equipment (includes WRM)	\$76,704,305
TOTAL:	\$456,947,969
TOTAL ECONOMIC IMPACT FOR FY24	
Total Payroll:	\$1,291,230,262
Total Expenditures:	\$983,424,763
Estimated Annual Dollar of Value of Jobs Created	\$1,487,354,041
TOTAL ECONOMIC IMPACT:	\$3,762,009,065

FY24 EXECUTIVE SUMMARY
(Non-Financial)

As of: 30 September 2024

PERSONNEL	
Active Duty Military	7,520
Air Force Reserve	2,384
Dependents	6,581
Civil Service	2,412
Other Civilians	1,020
TOTAL:	19,917

ASSETS	
Land (Acres)	6,445
Buildings (Units/Sq Ft)	420/6,623,600
Housing (Privatized Units)	1,272
Dormitories (Bldgs/Units/Capacity)	17/1212/1212
Temporary Quarters (Bldgs/Units/Capacity)	17/560/843
Computers (Units)	11,938
Cell Phones/Pagers (Units)	484
Vehicles (Units)	729
C-5 (Assigned)	18
KC-10 (Assigned)	24
C-17 (Assigned)	13

ECONOMIC IMPACT



PART II

FY24 Annual Gross Payroll

As of: 30 September 2024

Appropriated Fund, Military	Living On-base	Living Off-base	Total
Active Duty Air Force	\$31,316,791	\$659,249,614	\$690,566,405
Active Duty Navy/Marines	\$0	\$965,198	\$965,198
Active Duty Army	\$269,156	\$298,710	\$567,866
Air Force Reserve ¹	\$0	\$62,505,701	\$62,505,701
TOTAL:	\$31,585,947	\$723,019,223	\$754,605,170
Appropriated Fund, Civilian			
General Schedule/Wage Grade			\$158,916,120
General Schedule/Wage Grade, Other (includes DECA)			\$32,681,573
Veteran's Affairs Outpatient Clinic			\$15,187,594
TOTAL:			\$206,785,288
Non-Appropriated Fund and AAFES Employees			
Civilian NAF			\$14,180,488
Base Exchange			\$10,935,909
TOTAL:			\$25,116,397
Non-Appropriated Corporation/Contract Personnel			
Veteran's Affairs Outpatient Clinic (non-GS)			\$16,333,828
Traid/Trans Alert			\$1,165,563
The Boeing Company ²			\$0
Pride Industries			\$4,980,933
Cymstar			\$3,162,426
Facilities Services Management, Inc.			\$7,452,588
Vertex Aerospace			\$1,868,307
TOTAL:			\$34,963,645
Non-Appropriated Private Businesses on Base			
Travis Credit Union ³			\$600,000
Armed Forces Bank			\$0
United States Post Office			\$120,000
Balfour Beatty Communities			\$1,690,660
TOTAL:			\$2,410,660
TOTAL ANNUAL PAYROLL ⁴:			\$1,023,881,159

Notes:

1. AFRC included active duty, AGRs, and Non-Extended Active Duty Reserve
2. Salary info not available since FY19 FY24 data;
3. FY24 data; amounts received from Mr. Evalle, mentioned changes to personnel
4. Total annual payroll excludes the Retirees info amount of \$251,015,273

**FY24 CONSTRUCTION, CONTRACTS, AND EXPENDITURES FOR
MATERIALS, EQUIPMENT, SUPPLIES AND SERVICES**

As of: 30 September 2024

Construction	Expenditures
Reserve Military Construction (O&M)	\$7,289,765
O&M Construction	\$135,391,671
O&M Minor Construction ¹	\$0
O&M Demolition ¹	\$0
O&M Design	\$899,254
TWCF Construction	\$17,483,306
TWCF Minor Construction ¹	\$0
TWCF Design ¹	\$0
Environmental Projects	\$165,000
Non-Appropriated Fund Construction	\$58,923,807
TOTAL:	\$220,152,802
Contracts and Procurement	
Services Contracts ²	\$82,084,955
Commodities/Supplies	\$13,114,575
TOTAL:	\$95,199,530
Commissary, BX, Health, Education and TDY Expenditures	
Commissary	\$9,040,284
Base Exchange/NAF Retail	\$15,543,321
Health (TRICARE – Govt’s cost only) ³	\$69,122,699
Health (contracted cost)	\$93,212,264
Education	\$3,703,307
Temporary Duty Lodging ⁴	\$20,502,587
TOTAL:	\$211,124,462
General Support Supplies, Equipment, Petroleum	
General Support Division ⁵	\$33,781,513
Materiel Support Division ⁵	\$182,763,592
Medical Supply Purchases ⁶	\$71,555,531
Medical Equipment Purchases ⁶	\$5,148,774
Petroleum products Manufacturing	\$163,698,559
TOTAL:	\$456,947,969
TOTAL ANNUAL EXPENDITURES:	\$983,424,763

Notes:

1. No projects for FY22
2. Service contracts info provided by 60th CONS
3. Increased cost on purchased care-all of the operating rooms have been completed (half of the rooms were under renovation previously)
4. Increase on Temporary Duty/Travel. Amount is based on on-base and off-base TDY bed-nights provided by base Lodging office which includes VQ, business suites and TLF accomodations. Total amount is based on formula according to AFMAN 65-506 Economic Analysis, dated 6 September 2019
5. Increase in amount of General Support Division Material Support Division
6. Medical equipment and medical equipment purchase: replaced some medical equipments at EOY due to end of life cycle

ESTIMATED NUMBER OF INDIRECT JOBS CREATED & DOLLAR VALUE OF JOBS CREATED

As of: 30 September 2024

Personnel Type	Travis AFB Jobs	x Multiplier	Indirect Impact
Active Duty Military	7,520	1.0886	8,186
Reserve Military	2,384	1.0886	2595
Civil Service	2,412	1.0886	2,626
Other Civilians/Contractors	1,020	1.0886	1,110
TOTAL:	13,336		14,518
Average Annual Pay for Vallejo-Fairfield-Napa, CA: (Solano/Napa Counties)			\$102,452
Estimated Annual Dollar Value of Jobs Created:			\$1,487,354,041

Notes:

Data Source: Used New Tool Multipliers provided
Mulitpliers: Indirect Job Multipliers for Air Force Installations based on location
Average Annual Pay: Updated from the New Tool output; Regional Average Annual Mean Wage

EIA SUMMARY & COMPARATIVE ANALYSIS



PART III

EIA Comparative Analysis

As of: 30 September 2024

ASSETS	FY21	FY22	FY23	FY24	FY24 DIFF
Land (Acres) on Travis AFB	6,689	6,689	6,689	6,689	0
Land (Acres) Off-site	346	346	346	346	0
Buildings (Number/Sq ft)	426/6,557,637	420/6623/600	420/6623/600	420/6,623,600	-6/65,963
Housing (Units)	1,278	1,278	1,278	1,278	0
Dormitories (Bldgs/Capacity)	17/1,212	17/1,212	17/1,212	17/1,212	0
Temp Quarters (Bldgs/Capacity)	17/844	17/843	17/843	17/843	0
Computers (Units) ¹	12,926	10,484	11,614	11,855	241
Cell Phones/Wifi Data ²	688	754	460	765	305
Vehicles (Units)	764	771	800	729	-71
C-5 (USAF, assigned)	18	18	18	18	0
KC-46 (USAF, assigned)			0	9	9
C-17 (USAF, assigned)	13	13	13	13	0
PERSONNEL					
Active Duty Military	6,854	7,276	7,572	7,520	-52
Air Force Reserve	2,938	2,664	2,701	2,384	-317
Dependents	13,693	5,575	6,567	6,581	14
Civil Service	1,872	1,759	1,741	2,412	671
Other Civilians	<u>1,211</u>	<u>1,165</u>	<u>1,086</u>	<u>1,020</u>	-66
TOTAL:	26,568	18,439	19,667	19,917	250
ADDITIONAL INFORMATION					
Total Gross Payroll ³	\$748,703,768	\$1,060,135,740	\$955,953,095	\$1,023,881,159	\$67,928,064
Total Value of Resources ⁴	\$15,303,482,764	\$15,925,928,295	\$15,782,071,918	\$16,295,230,900	\$513,158,982
Total Const/Contracts & Expenditures ⁵	\$576,641,658	\$812,846,805	\$757,238,439	\$983,424,763	\$226,186,324
Est Number of Jobs Created	4,976	5,017	13,373	14,518	1145
Est Annual Dollar Value Jobs Created ⁶	\$245,857,737	\$326,626,768	\$889,426,116	\$1,487,354,041	\$597,927,925
ECONOMIC IMPACT					
Total Expenditures in EIR ⁷	\$1,328,345,125	\$1,872,982,545	\$1,713,191,534	\$2,274,655,024	\$561,463,490
TOTAL IMPACT:	\$1,574,202,862	\$2,199,609,313	\$2,602,617,650	\$3,762,009,065	\$1,159,391,415

Notes:

1. Additional computer purchases in FY24
2. Includes Cell Phones and WiFi Data info added this year
3. Increase in total amount of personnel impacts number/value of jobs; increase in hiring in FY24 as well as pay raise and grade increases
4. Increase resources: Added this Fiscal year transportation equipment aircraft parts for \$163,698,559
5. Increase in DGMC cost for equipment/purchases; material support; O&M construction and overall obligations
6. Increase in Average Annual Pay for Vallejo-Fairfield-Napa, CA: (Solano/Napa Counties); used new Tool information
7. Increase in appropriated funds (military, GS, WG) payroll

TRAVIS ASSETS



PART IV

FY24 Personnel

As of: 30 September 2024

Appropriated Fund, Military	Living On-Base	Living Off-Base	Total
Active Duty Air Force	819	6,534	7,353
Active Duty Navy/Marine Corps	0	163	163
Active Duty Army	2	2	4
Air Force Reserve	0	2,384	2,384
TOTAL:	821	9,083	9,904

Military Dependents	Living On-Base	Living Off-Base	Total
Active Duty ¹	2,157	4,265	6,422
Reserve	<u>0</u>	159	159
TOTAL:	2,157	4,424	6,581

Appropriated Fund, Civilian	
General Schedule/Wage Grade	2,306
Veteran's Affairs Outpatient Clinic	106
TOTAL:	2,412

Non-Appropriated Fund, Contract Civilians and Private Business	
Civilian NAF	319
Base Exchange	241
Corporation/Contract Personnel:	
American Red Cross ²	1
TRIAD Logistics Services Corporation	23
Pride Industries	135
CymSTAR	21
Facility Services Management, Inc.	89
Veteran's Affairs Outpatient Clinic (non-GS)	114
Vertex Aerospace ³	29
Boeing Company ⁴	0
Private Businesses on Base:	
Travis Credit Union ⁵	10
Armed Forces Bank ⁶	0
Balfour Beatty Communities	36
United States Postal Office	2
TOTAL:	1,020
TOTAL PERSONNEL:	19,917

Notes:

1. Dependents data source of input is DEERS/RAPIDS system
2. American Red Cross has one full time employee and twenty-one volunteers (FY23)
3. No updates data as of FY23
4. No updates data as of FY23
5. Data provided from manager Mr. Eval;
6. Armed Forces no longer at Travis

FY24 Description of Capital Assets

As of: 30 September 2024

Land	Acres
Fee Owned	5,341
Easement/Right of Way	1,348
Off-base Sites	346
TOTAL:	7,035

Industrial Buildings	Buildings	Square Feet
TOTAL:	420	6,623,600

Housing	Buildings	Units	Capacity (Pers)
Privatized Family Housing	0 ¹	1,274	5,112
Dormitories	17	1,212	1,212
Visiting Quarters:	10	478	597
Temporary Lodging Facilities:	<u>7</u>	<u>82</u>	<u>246</u>
TOTAL:	34	3,046	7,167

Miscellaneous	Radios	Computers	Cell Phones	Pagers	Vehicles
Owned	1,799	11,938	425	-	508
Leased		<u>0</u>	<u>0</u>	<u>59</u>	<u>283</u>
TOTAL:	1,799	11,938	425	59	791

Notes:

- 1. Not AF-owned, not on RP records as part of building total
- 2. Vehicle difference is due to new inventory system being utilized; converted from Logistics Integrated Management System Enterprise View (LIMS-EV) to the Defense Property Accountability System (DPAS)/turn-in; Radios owned added FY24 per 60 CS report

FY24 Value of Resources and Expenditures

As of: 30 September 2024

US Air Force Aircraft	Quantity	Value
C-5	18	\$4,299,999,984
KC-46 ¹	9	\$2,112,000,000
C-17	13	\$2,860,000,000
TOTAL:	40	\$9,271,999,984
Assets		
Equipment (APF):		
Simulators (Aircrew Training)		\$90,000,000
Simulators (Aircraft Maintenance)		\$52,000,000
Vehicles		\$153,350,632
Medical		\$136,683,524
Medical (War Reserve Materiel)		\$68,008
APF Sub-total:		\$432,102,164
NAF Sub-total:		\$7,961,871
Equipment Total:		\$440,064,035
Capital Assets (Land and Buildings): ²		\$5,119,440,767
TOTAL ASSETS:		\$5,559,504,802
Inventories		
Supply Stock Items		\$118,151,216
Medical Supply Items (War Reserve Materiel)		\$1,758,908
Base Exchange		\$15,398,383
Commissary		\$1,448,100
NAF		\$150,382
TOTAL:		\$136,906,988
Retail Sales		
Base Exchange		\$59,582,489
Commissary		\$42,859,903
NAF Activities		\$6,160,589
TOTAL:		\$108,602,981
Fiscal Year 2024 Obligations		
Operations & Maintenance		\$139,332,552
Transportation Working Capital Fund		\$258,860,698
Partners ³		\$68,320,395
David Grant Medical Center ⁴		\$588,003,940
Transportation Equip (Aircraft Parts)		\$163,698,559
TOTAL:		\$1,218,216,145
TOTAL VALUE OF RESOURCES & EXPENDITURES		\$16,295,230,900

Notes:

- 1. KC 46 9 of 24 on Travis; value based on KC10 amounts
- 2. Real Property Control Ledger in which previously (prior to transition into TRIRIGA) was titled Total Cost Basis, is now obsolete. According to guidance from Real Property Installation Transaction Team, Air Force is now using Plant Replacement Value (PRV) as the Capital Asset Cost. All capital asset costs Air Force Wide for installations that have transitioned out of ACES and into TRIRIGA were computed so that PRV calculations would be consistent AF wide
- 3. Partners - 621 CRW, 349 AMW, CEMIRT, DCS Travis, DCS San Diego
- 4. DGMC info is not from SOF; use the total obligations provided by DGMC on the 60 MDG Supply Tool; not all of their obligations are in DEAMS/LEGACY

ORGANIZATIONAL LISTINGS



PART V

FY 2024 ORGANIZATIONS

As of: 30 September 2024

<u>Host Organization</u>	<u>Command</u>
60th Air Mobility Wing Headquarters	AMC
60th Air Mobility Wing Director of Staff (60 AMW/DS)	AMC
60th Comptroller Squadron (60 CPTS)	AMC
60th Air Mobility Wing Chaplain (60 AMW/HC)	AMC
60th Air Mobility Wing Inspector General (60 AMW/IG)	AMC
60th Air Mobility Wing Judge Advocate General (60 AMW/JA)	AMC
60th Air Mobility Wing Safety Office (60 AMW/SE)	AMC
60th Air Mobility Wing Plans (60 AMW/XP)	AMC
60th Air Mobility Wing Command Post (60 AMW/CP)	AMC
60th Air Mobility Wing Public Affairs (60 AMW/PA)	AMC
60th Air Mobility Wing Protocol (60 AMW/CCP)	AMC
60th Air Mobility Wing Equal Opportunity (60 AMW/EO)	AMC
60th Air Mobility Wing History Office (60 AMW/HO)	AMC
60th Air Mobility Wing Air Museum (60 AMW/CVH)	AMC
60th Air Mobility Wing Treaty Compliance (60 AMW/CCT)	AMC
60th Air Mobility Wing Retiree Activities Office (60 AMW/CVR)	AMC
60th Mission Support Group (60 MSG)	AMC
60th Civil Engineer Squadron (60 CES)	AMC
60th Communications Squadron (60 CS)	AMC
60th Contracting Squadron (60 CONS)	AMC
60th Logistics Readiness Squadron (60 LRS)	AMC
60th Force Support Squadron (60 FSS)	AMC
60th Security Forces Squadron (60 SFS)	AMC

<u>Host Organization Command</u>	<u>Command</u>
60th Maintenance Group (60 MXG)	AMC
60th Aircraft Maintenance Squadron (60 AMXS)	AMC
660th Aircraft Maintenance Squadron (660 AMXS)	AMC
860th Aircraft Maintenance Squadron (860 AMXS)	AMC
60th Maintenance Squadron (60 MXS)	AMC
60th Maintenance Operations (60 MXO)	AMC
60th Aerial Port Squadron (60 APS)	AMC
60th Operations Group (60 OG)	AMC
60th Operations Support Squadron (60 OSS)	AMC
6th Air Refueling Squadron (6 ARS)	AMC
9th Air Refueling Squadron (9 ARS)	AMC
21st Airlift Squadron (21 AS)	AMC
22d Airlift Squadron (22 AS)	AMC
60th Medical Group (60 MDG)	AMC
60th Aerospace Medicine Squadron (60 AMDS)	AMC
60th Dental Squadron (60 DS)	AMC
60th Medical Operations Squadron (60 MDOS)	AMC
60th Medical Support Squadron (60 MDSS)	AMC
60th Surgical Operations Squadron (60 SGCS)	AMC
60th Medical Diagnostics & Therapeutics Squadron (60 MDTs)	AMC
60th Inpatient Operations Squadron (60 IPTS)	AMC
<u>Partner Organizations</u>	<u>Command</u>
<u>Air Force</u>	
621st Contingency Response Wing (621 CRW)	AMC
821st Contingency Response Group (821 CRG)	AMC
821st Contingency Response Squadron (821 CRS)	AMC
821st Contingency Response Support Squadron (821 CRSS)	AMC
921st Contingency Response Squadron (921 CRS)	AMC
621st Air Mobility Advisory Group (621 AMAG)	AMC
321st Air Mobility Operations Squadron (321 AMOS)	AMC
571st Mobility Support Advisory Squadron (571 MSAS)	AMC

349th Air Mobility Wing (Reserve) (349 AMW)	AFRC
349th Air Mobility Wing Chaplain (349 AMW/HC)	AFRC
349th Air Mobility Wing Command Post (349 AMW/CP)	AFRC
349th Air Mobility Wing Comptroller (349 AMW/FM)	AFRC
349th Air Mobility Wing Inspector General (349 AMW/IG)	AFRC
349th Air Mobility Wing Staff Judge Advocate (349 AMW/JA)	AFRC
349th Air Mobility Wing Equal Opportunity (349 AMW/EO)	AFRC
349th Air Mobility Wing Historian (349 AMW/HO)	AFRC
349th Air Mobility Wing Public Affairs (349 AMW/PA)	AFRC
349th Air Mobility Wing Recruiting (349 AMW/RS)	AFRC
349th Air Mobility Wing Safety (349 AMW/SE)	AFRC
349th Air Mobility Wing Plans (349 AMW/XP)	AFRC
349th Mission Support Group (349 MSG)	AFRC
45th Aerial Port Squadron (45 APS)	AFRC
55th Aerial Port Squadron (55 APS)	AFRC
82nd Aerial Port Squadron (82 APS)	AFRC
349th Civil Engineering Squadron (349 CES)	AFRC
349th Logistics Readiness Squadron (349 LRS)	AFRC
349th Force Support Squadron (349 FSS)	AFRC
349th Security Forces Squadron (349 SFS)	AFRC
349th Maintenance Group (349 MXG)	AFRC
349th Aircraft Maintenance Squadron (349 AMXS)	AFRC
349th Maintenance Squadron (349 MXS)	AFRC
749th Aircraft Maintenance Squadron (749 AMXS)	AFRC
945thAircraft Maintenance Squadron (945 AMXS)	AFRC
349th Medical Group (349 MDG)	AFRC
349th Aerospace Medicine Squadron (349 AMDS)	AFRC
349th Aeromedical Staging Squadron (349 ASTS)	AFRC
349th Medical Squadron (349 MDS)	AFRC
349th Operations Group (349 OG)	AFRC
70th Air Refueling Squadron (70 ARS)	AFRC
79th Air Refueling Squadron (79 ARS)	AFRC
301st Airlift Squadron (301 AS)	AFRC
312th Airlift Squadron (312 AS)	AFRC
349th Aeromedical Evacuation Squadron (349 AES)	AFRC
349th Air Mobility Operations Squadron (349 AMOS)	AFRC
349th Operations Support Squadron (349 OSF)	AFRC

Other Air Force Organizations/Agencies

Air Force Audit Agency (AFAA-Det. 930)
Air Force Office of Special Investigations (AFOSI-Det. 303)
373rd Training Squadron (Det.14)
USAF Band of the Golden West (BOGW)
Area Defense Council (ADC)
Western Circuit-USAF Judiciary
Civil Air Patrol (CAP), Det. 22
Civil Engineer Maintenance Inspection Repair Team (CEMIRT)
Det. 1, AMC Air Operations Squadron (AOS)
AF Medical Operations Agency (AFMOA)

Army

Travis Air Force Base Veterinarian Treatment Facility

Navy/Marine Corps

Fleet Air Recon Sq (VQ) 3 (USN)
Marine Corps Shipper Service (USMC)
Navy Comp Telecom Strat Comm Unit Detachment Fairfield (USN)
Navy Operational Logistics Support Center Det. (USN)

Department of Defense

Armed Services Whole Blood Processing Laboratory (ASWBPL)
Defense Logistics Agency/Document Services (DLA)
Defense Commissary Agency (DeCA)
Defense Courier Station (DCS/Travis)
Defense Courier Station (DCS/San Diego)
Defense Threat Reduction Agency (DTRA)
Defense Contract Management Agency (DCMA)
Defense Investigative Services (DIS)
Defense Microelectronic Activity
Defense Wage Setting-West
Defense Office of Joint Programs and Requirements
DoD HRA (DCPAS)
Special Victim Advocacy

Department of Homeland Security

U.S. Customs & Border Security

Department of Veteran's Affairs

Veteran's Affairs Outpatient Clinic, Travis AFB

Contractors/Private Businesses

ARAMARK
American Red Cross (ARC)
Balfour Beatty Communities
Flight Safety Services Corporation (KC-10 & C-5 Aircrew Training)
PRIDE Industries
J&J Worldwide Services
Lighthouse for the Blind
Travis Credit Union
United States Postal Service (USPS)
SKE Services, Inc.
Army Air Force Exchange Service (AAFES)
American Federation of Gov Employees (AFGE)
Empire Aircraft Service Inc (Transient Alert)
Northrop Grumman (KC-10 COMBS)
The Boeing Company
Vertex Company
CymSTAR (C-5 Simulator Maintenance)
AF Legal Operations Agency Medical Cost Recovery Program (AFLOA/MCRP)
Medical Law Consultant (MLC)
United Service Organizations (USO)

FORCE STRUCTURE & DEMOGRAPHICS



PART VI

DEMOGRAPHICS¹

Travis AFB is situated on approximately 6445 acres located east of Fairfield, California. There are 420 buildings on the base equating to approximately 6,623,600 square feet. Use of these buildings vary including: Maintenance for aircraft and vehicles, Civil Engineering, Base Supply, Base Housing, Administration, Communications, and David Grant Medical Center.

Travis' workforce consists of 13,336 military members and civilian employees. There are approximately 7,520 Active-Duty personnel stationed at Travis Air Force Base: 7,348 Air Force personnel; 163 Navy/Marine Corps personnel; and 9 Army personnel. There are also 2,384 Air Force Reserve personnel stationed at Travis Air Force Base. Travis also employs approximately 3,432 civilian personnel, including personnel from the Department of Defense, Department of Homeland Security and Department of Veterans Affairs. Civilian employees are divided into six major categories: General Schedule, Wage Grade, Non-Appropriated Fund, Commissary, contractor and private business.

Notes:

1. A demographic research study recently conducted provided information on where personnel working at Travis AFB maintain their residences. This information is delineated throughout the booklet.

Active Duty Personnel (Air Force, Navy, Army, Marine Corps)

Of the 7,520 Active Duty personnel, 4,913 (65%) live in the local area.

Location	No. of Personnel	Percent
Travis AFB	2,106	28.0%
Vacaville	726	9.7%
Fairfield	1,665	22.1%
Suisun	184	2.4%
Dixon	232	3.1%
Other	2,607	34.7%
TOTAL:	7,520	100.0%

Air Force Reserve Personnel

Of the 2,384 Air Force Reserve personnel, 630 (26%) live in the local area.

Location	No. of Personnel	Percent
Travis AFB	23	1.0%
Vacaville	191	8.0%
Fairfield	317	13.3%
Suisun	46	1.9%
Dixon	54	2.2%
Other	1754	73.6%
TOTAL:	2,384	100.0%

Appropriated Fund Civilian Personnel (Includes DeCA & VA Clinic Personnel)

Of the 2,306 Appropriated Fund personnel, 1,365 (62%) live in the local area.

Location	No. of Personnel	Percent
Travis AFB	69	2.9%
Vacaville	705	29.2%
Fairfield	590	24.5%
Suisun	87	3.6%
Dixon	60	2.5%
Other	901	37.4%
TOTAL:	2,412	100.0%

Non-Appropriated Fund Civilian Personnel

Of the 319 Non-Appropriated Fund personnel, 294 (92%) live in the local area.

Location	No. of Personnel	Percent
Travis AFB	60	18.8%
Vacaville	82	25.7%
Fairfield	107	33.5%
Suisun	39	12.2%
Dixon	6	1.9%
Other	25	7.8%
TOTAL:	319	100.0%

Army-Air Force Exchange Service (AAFES) Personnel

Of the 241 AAFES personnel, 213 (88%) live in the local area.

Location	No. of Personnel	Percent
Travis AFB	36	14.9%
Vacaville	46	19.1%
Fairfield	88	36.5%
Suisun	39	16.2%
Dixon	4	1.7%
Other	28	11.6%
TOTAL:	241	100.0%

Contractor/Private Business Personnel

Of the 460 Contractor/Private Business personnel, 370 (80%) live in the local area.

Location	No. of Personnel	Percent
Travis AFB	10	2.2%
Vacaville	114	24.8%
Fairfield	200	43.5%
Suisun	34	7.4%
Dixon	12	2.6%
Other	90	19.6%
TOTAL:	460	100.0%

Composite Summary of Personnel Employed at Travis AFB

Of the 13,336 personnel employed at Travis, 7,931 (60%) live in the local area.

Location	No. of Personnel	Percent
Travis AFB	2,304	17.3%
Vacaville	1,864	14.0%
Fairfield	2,967	22.2%
Suisun	429	3.2%
Dixon	368	2.8%
Other	5,405	40.5%
TOTAL:	13,336	100.0%



Military Retirees

Approximately 25,143 military retirees and their families reside outside the 50 mile local radius of Travis AF Force Base and earn an approximate total of \$713,885,199 in annual retirement annuities. These personnel spend about \$0.659 of each dollar earned, or approximately \$470,450,346 in their local economies.

Of the aforementioned military retirees, approximately 7,268 military retirees and their families reside in the local area. They earn an approximately total of \$213,922,456 in annual retirement annuities. These personnel spend about \$0.659 of each dollar earned, or approximately \$140,974,899 in their local economies.

City	No. of Retirees	Earned Ann Annuities	Adjustment Factor	Spent In Community
Travis AFB	84	\$2,088,576	0.659	\$1,376,372
Vacaville	2,347	\$66,638,371	0.659	\$43,914,686
Fairfield	2,109	\$60,079,083	0.659	\$39,592,116
Suisun	624	\$14,746,992	0.659	\$9,718,268
Dixon	254	\$6,947,408	0.659	\$4,578,342
Vallejo	1,020	\$38,016,420	0.659	\$25,052,821
Davis	216	\$8,050,536	0.659	\$5,305,303
Napa	293	\$8,370,429	0.659	\$5,516,113
Benicia	154	\$4,224,528	0.659	\$2,783,964
Rio Vista	167	\$4,760,113	0.659	\$3,136,914
TOTAL:	7,268	\$213,922,456		\$140,974,899

Notes:

- Information on number of military retirees/earned annual annuities was obtained from the retirees office/DEERS database
It reflects the total number of military retirees within a 50 mile radius of Travis AFB
Military retired pay data is pulled based on the CaC affiliations; dollars may not match to the pay file
- US Coast Guard Data is included for information purposes only. USCG data is not included in DoD figures. USCG payments are made by the Department of Homeland Security and DoD does not have accurate monthly payment information



Department of Defense Civil Service Retirees

Approximately 5,144 civil service retirees and their families reside outside of the local area 50+ mile radius of Travis Air Force Base and earn an approximate total of \$169,023,043 in annual retirement annuities. These personnel spend about \$0.659 of each dollar earned, or approximately \$111,386,185 in their local economies.

Of the above number of retirees, approximately 1,175 retirees and their families reside in the local area. They earn an approximate total of \$37,092,817 in annual retirement annuities. These personnel spend about \$0.659 of each dollar earned, or approximately \$24,444,166 in their local economies.

City	No. of Retirees	Earned Ann	Adjustment Factor	Spent In Community
Travis AFB	14	\$329,380	0.659	\$217,061
Vacaville	120	\$3,742,093	0.659	\$2,466,039
Fairfield	399	\$12,216,522	0.659	\$8,050,688
Suisun	104	\$2,681,756	0.659	\$1,767,277
Dixon	32	\$1,084,947	0.659	\$714,980
Vallejo	293	\$8,802,159	0.659	\$5,800,623
Davis	30	\$1,313,823	0.659	\$865,809
Napa	124	\$4,579,063	0.659	\$3,017,603
Benicia	40	\$1,588,525	0.659	\$1,046,838
Rio Vista	19	\$754,549	0.659	\$497,248
TOTAL:	1,175	\$37,092,817		\$24,444,166

Notes:

1. Information on number of DoD Civil Service retirees was obtained from Defense Manpower Data Center Reporting System (DMDCRS). The data reflects the total number of DoD Civil service retirees within a 50 mile radius of Travis AFB and the DEERS database
DMDC has stopped receiving DoD Civil service retired pay data information in 2016



DEFINITIONS

Average Propensity to Consume (APC): The portion of income spent within the Economic Impact Region (EIR). It excludes the portion of payroll that is lost to taxes, savings, withholdings, and purchases made outside the EIR or on-base. These APC factors vary for military and civilian personnel. The APC estimates used in the EIA are based on a local survey of the base population's spending habits.

Economic Impact Region (EIR): The geographic area affected by the local economic impact. It is limited to those counties that fall within a 50-mile radius of the base.

Gross Income Multiplier (GIM): A statistical measure that shows the total impact of each Air Force \$1 spent in the EIR, also known as a money multiplier.

Secondary Jobs Created (SJC): A statistical estimate of the number of jobs in the services, retail trade, and wholesale trade employment sectors that exist in the local area as a result of the base's presence. SJC is estimated using measures of worker productivity for the specific region.

Total Economic Impact (TED): The entire estimated effect of expenditures on the EIR.

ABBREVIATIONS

AAFES	Army/Air Force Exchange Service (Base Exchange/BX)
AFRC	Air Force Reserve Command
AFRES	Air Force Reserve
AMC	Air Mobility Command
APF	Appropriated Funds
BX	Base Exchange
COMBS	Contractor Operated Maintained Base Supply
DECA	Defense Commissary Agency
DSN	Defense Switching Network
FMA	Financial Management Analysis
GSD	General Supply Division
MSD	Materiel Supply Division
NAF	Non-appropriated Funds
NEI	Not Elsewhere Included
O&M	Operations and Maintenance
TDY	Temporary Duty
TWCF	Transportation Working Capital Fund
WRM	War Reserve Materiel
VA	Veterans' Administration

AVAILABILITY OF INFORMATION

This Economic Impact Analysis (EIA) provides key unclassified information about the resources and economic impact of Travis Air Force Base on the surrounding communities. This document is available to senior military officials, federal, state and local officials, as well as local business leaders. It is also available to visitors to the base, upon request.

The information contained in this analysis is current as of 30 September 2024, with exception of the retiree demographics and annuitant data. Photos for the section covers were obtained from the 60th AMW Public Affairs office. Informational support was provided by all Team Travis members. Additional research support was provided by Mr. Charles A. Siroin, Budget Analyst, 60th Comptroller Squadron. The project was compiled and finished by Ms. Diane M. McCary, Financial Management Analyst, 60th Comptroller Squadron.

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