



Exercise strives to keep Airmen ...

# READY

PAGES 14-15



# Forgiveness vital to recovery after failure

Our Airmen are hurting. Our Airmen are overworked, underappreciated and far too often seek permanent solutions to temporary problems.

The blame for this appears to be from everywhere: toxic leadership, physical assessment tests, a flawed promotion system to a laundry list of items and systems that our senior leaders are fighting to fix. Adding to the problems is an increasingly uncertain world which demands instant access to the U.S. Air



**Commentary by Lt. Col. John Anderson**  
60TH AIR MOBILITY WING DIRECTOR OF STAFF'S OFFICE

Force's services. We have been at war for 18 years. Let that sink in. Eighteen years. None of our young Airmen, and very few below colonel, know what it's like to serve in a military that wasn't at war; I certainly don't.

Life in the modern military is difficult, being separated from extended family and having to constantly say goodbye to your immediate family to deploy is something 98 percent of America doesn't and can't understand. There are venues to address this situation, but

## Commander's Commentary

Ultimately, this choice comes down to the individual. Do you complain about systems in the Air Force and count down the days to when you can separate? Do you make a permanent decision to escape the difficulties in your circumstance? Or do you change what you have the power to change and begin to learn to bounce back from your challenges and failures?

*Why do we fall Master Wayne? So that we can learn to pick ourselves back up.*  
— Alfred Pennyworth

The single greatest skill we can give our Airmen is the ability to recover quickly from failure. As leaders, it is our responsibility to learn how to recover from failure and empower our Airmen to recover.

Think about the last time you failed. How did you react? We learn early on that the only way to succeed in life is to be the best at everything and to stay away from anything that hurts or causes negative feelings. This is a normal human response to stimuli. We would not have survived as a species this long without having avoided highly dangerous activities.

At the same time, we would not have advanced as a species

if we never pushed through failure. Famously, Thomas Edison failed hundreds of times at creating the lightbulb before finally getting it right. These days, the danger is mostly in our heads. We actively avoid things that hurt us emotionally. What we should do is acknowledge things are going to hurt and resolve to learn from the hurt.

How do we do this? How do you learn to recover from failure? First, give yourself grace and forgive yourself. You must realize that everyone fails at some point in time. The worst thing you can do to yourself is engage in self-depreciation

See ANDERSON Page 26

# Fluid leadership encourages variety of talents

## Commentary by Senior Master Sgt. Nicoli Hilscher

60TH AIR MOBILITY WING COMMAND POST

Leadership: Where does it come from? Books, seminars, webinars, life experiences or mentors? What is leadership? Is it the ability to inspire, manage, direct, support and care for others? Ask any random person and you will get any combination of answers because leadership is fluid. Or, at least it should be fluid so we can support the needs of our Airmen in whatever capacity necessary.

After arriving at Travis AFB, I wasn't sure how I was going to lead my Airmen because I hadn't met them yet.

## Chief's Commentary

After about a month, we had our standard command post training meeting and I outlined what I valued in a work center to help prepare my Airmen for how I plan to lead them.

I started with teamwork because we can't accomplish the mission if we all aren't working together to accomplish the same goal. I reminded them that teamwork is built on trust and respect and that I give everyone my trust and respect from day one.

Next, I explained there can never be enough communication. Communication can make or break any relationship.

So I stressed how we must communicate our standards, our workload and how we feel about our roles and responsibilities.

I then moved into deliberate development and how my number one job is to ensure my Airmen are being developed to take on the next chapter in their careers. I also emphasized progressive discipline, because without it, we could not properly develop everyone into leaders. We have to show everyone on the team we care for them. We care to recognize when someone is not meeting the standards and give them the feedback they need. We care to ensure all the Airmen around them are working with top-notch teammates.

My last, but certainly not least point was family. Family is the most important thing in my life and ensuring my team and I have a proper "work-to-family life" balance is my top priority.

Of course, as I said, leadership is fluid and I will call upon many different combinations of leadership training and styles throughout my time here because leadership doesn't just happen the moment you walk through the door or when you put on the next stripe. It's something we have to work at daily, and we don't always get it right the first time. Having an open mind, kind heart and humility to admit when you've made a mistake is a good foundation to support the needs of our Airmen.

# Travis lieutenant makes Air Force history

## First woman Airman graduates Army Ranger School

**Tech. Sgt. Liliana Moreno**  
621ST CONTINGENCY RESPONSE WING

U.S. Air Force 1st Lt. Chelsey Hibsich made history by becoming the first woman in the U.S. Air Force to graduate from the U.S. Army's Ranger School Aug. 30 at Fort Benning, Georgia.

Hibsich is a security forces officer assigned to the 821st Contingency Response Squadron at Travis Air Force Base, California.

Becoming a Ranger is no easy task. The two-month grueling course is designed to train military members on small unit tactics and instill combat leadership skills that empower members

to make quick decisions in adverse situations.

"Lt. Hibsich represents the very best of our Air Force and Air Mobility Command - determined, innovative, and capable of breaking barriers," said Col. Doug Jackson, 621st Contingency Response Wing commander. "Moreover, as evidenced by her completion of this rigorous training, she exhibits steadfast commitment to joint teams and partnerships. The entire 621st Contingency Response Wing is proud of Chelsey and her remarkable accomplishment."

Hibsich is no stranger to grueling competitions. Last year alone, her Pacific Air Forces security forces team won the



U.S. Army photo/John Tongret

**First Lt. Chelsey Hibsich, 821st Contingency Response Squadron, receives her Ranger tab after graduating from the U.S. Army Ranger School Aug. 30 at Fort Benning, Ga. Hibsich became the first Air Force woman in history to graduate the two-month course.**

Advanced Combat Skills Assessment competition and took home the 2018 Air Force Defender Challenge title.

"These are the key tasks and skills we need to have confidence in as security forces members," Hibsich said during an interview for the ACSA competition. "You're going to fall back on the level of your training and this just goes to show how good our squadron's been about training."

Her dedication, teamwork and Airman-ship pushed her to compete in the Ranger Assessment Course at Camp Bullis, Texas,

which ultimately led her to enroll in the U.S. Army Ranger School.

According to the U.S. Army's Maneuver Center of Excellence, there are three distinct phases of Ranger School, called the Benning, Mountain and Swamp, which follow the crawl, walk and run training methodology.

In the Benning phase, students are assessed for physical stamina and mental toughness. It also establishes the tactical fundamentals required to become trained on squad operations and focus on ambush

and recon missions, patrol base operations, and planning before moving on to platoon operations.

During Mountain phase, students receive instruction on military mountaineering tasks as well as techniques for employing squads and platoons for continuous combat patrol operation in a mountainous environment. The rugged terrain, severe weather, hunger, mental and physical fatigue and the emotional stress that students encounter afford them the

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## Tailwind

Travis AFB, Calif. | 60th Air Mobility Wing

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The Tailwind is published by the Daily Republic, Fairfield, California, a private firm in no way connected with the U.S. Air Force.

While most of the editorial content of the Tailwind is prepared by the 60th Air Mobility Wing Public Affairs office for its Web-based product, the content for the Tailwind is edited and prepared for print by the Daily Republic staff.

Content of the Tailwind is not necessarily the official view of, nor is it endorsed by the U.S. Government, the Department of Defense or the Department of the Air Force.

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Correspondence can be sent to the 60th Air Mobility Wing Public Affairs staff, Tailwind, 400 Brennan Circle, Bldg. 51, Travis AFB, CA 94535-2150 or emailed to 60amwpa@us.af.mil.

Deadline for copy is 4:30 p.m. Friday for the following Friday's issue. Swap ads must be brought to Bldg. 51 by noon Monday for possible print in that Friday's issue. Emailed or faxed Swap Ads are not accepted.

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## On the cover

**Robyn Torrence, 60th Civil Engineer Squadron firefighter, pulls a water hose into position during an emergency response exercise Aug. 28 at Travis Air Force Base.**

U.S. Air Force photo/Heide Couch



U.S. Air Force photo

# WARRIOR OF THE WEEK

|   |  |  |
|---|--|--|
| <b>Name:</b><br>Senior Airman Eddie Hernandez.      | <b>Hometown:</b><br>Mission, Texas.                        | in physical therapy, make staff sergeant and be a good leader.                     |
| <b>Unit:</b><br>60th Aircraft Maintenance Squadron. | <b>Time in service:</b><br>Six years.                      | <b>What are your hobbies?</b><br>Working out, outdoor activities.                  |
| <b>Duty title:</b><br>Crew chief.                   | <b>Family:</b><br>None.                                    | <b>What is your greatest achievement?</b><br>Placing first in a powerlifting meet. |
|   | <b>What are your goals?</b><br>To own property, get degree |  |



Department of Defense photo/Lisa Ferdinando

President Donald J. Trump shakes hands with the incoming commander of U.S. Space Command, Air Force Gen. John W. Raymond, following the conclusion of a ceremony to establish the U.S. Space Command Aug. 29 at the White House in Washington, D.C.

# Leaders launch Space Command

**United States Space Command  
Public Affairs**

WASHINGTON — In a move to enhance the United States' space superiority capabilities, President Donald J. Trump, Vice President Mike R. Pence, Secretary of Defense Mark T. Esper and Air Force Gen. John W. Raymond formally established the United States Space Command during a ceremony held Aug. 30 at the White House.

At the direction of the president of the United States, the Department of Defense established U.S. Space Command as the 11th unified combatant command, with Raymond as its congressionally confirmed commander. Establishing USSPACECOM is a critical step that underscores the importance of the space domain and its strategic contributions to U.S. national security. The USSPACECOM establishment will accelerate the United States' space capabilities to address

rapidly evolving threats to U.S. space assets and the importance of deterring potential adversaries from putting critical U.S. space systems at risk.

"The scope, scale and complexity of today's threat is real and it is concerning," Raymond said. "The establishment of a combatant command solely focused on the space domain demonstrates the United States' commitment to protecting and defending its space assets against that threat."

The president's National Security Strategy and the National Strategy for Space highlight space as a strategic domain, and the United States must earn and maintain space superiority. USSPACECOM's establishment will modernize and enhance our approach to space from a domain of an unchallenged environment to one of a warfighting domain.

The USSPACECOM mission is to deter aggression and conflict, defend U.S. and allied freedom of action,

deliver space combat power for the joint/combined force and develop joint warfighters to advance U.S. and allied interests in, from and through the space domain. The command will be postured to protect and defend, while increasing joint warfighter lethality by executing two primary missions focused on unifying and leading space capabilities for the combined force and maintaining U.S. and allied advantages in space through protection and defense.

USSPACECOM is a geographic combatant command with a global area of responsibility defined as the area surrounding the earth at altitudes equal to or greater than 100 kilometers above mean (average) sea level. The new command is globally integrated with the other geographic combatant commands and prepared to support its partners to meet today's threat on a global scale.

"Our space capabilities underpin

**See SPACE Page 27**

# Travis prepares Dorian response

**60th Air Mobility Wing  
Public Affairs**

A joint assessment team from the 821st Contingency Response Group out of Travis Air Force Base, California, departed to Homestead Air Reserve Base, Florida, early morning on Sept. 4 in support of Hurricane Dorian relief efforts.

The team will conduct assessments of the airfields in the region, and, if required, open the airfields to begin humanitarian relief efforts allowing aircraft to deliver water, food and other supplies.

Additionally, at the request of civil authorities, four Critical Care Air Transport Teams made up of personnel from the 60th Medical Group are preparing to respond and have been tasked to stage at Scott AFB, Illinois, and MacDill AFB, Florida.

CCATTs assist in carrying out the mission of the aeromedical evacuation system, which includes air transport of patients under medical supervision while delivering optimal care. The CCATTs are utilized as a supplementation package to the primary medical AE crew, like an intensive care unit in the sky. These teams maintain and enhance the standard of care provided to critically ill, injured or wounded patients who require continuous stabilization and advanced care during transport.

Travis works with civil authorities, higher headquarters and other bases to seamlessly coordinate and execute successful missions. During the last two hurricane seasons, Travis flew multiple sorties in support of relief efforts after Hurricanes Irma, Maria and Michael struck Florida, the U.S. Virgin Islands and Puerto Rico.

In the wake of Hurricane Michael's near destruction of Tyndall AFB, Florida, a similar 821st CRG joint assessment team reopened the base's airfield for follow-on aid.



U.S. Air Force photo/Airman 1st Class Erin McClellan

A Soldier assigned to the 82nd Airborne Division, Fort Bragg, North Carolina, loads onto a C-130 Hercules prior to a joint forcible entry exercise Aug. 2, 2017, at Joint Base Lewis-McChord, Wash. More than 3,000 Airmen, Soldiers, Sailors, Marines and international partners converged on the state of Washington in support of Mobility Guardian. The exercise returns Sept. 8 to Washington.

# Exercise to boost partners

**Tech. Sgt. James Hodgman  
60TH AIR MOBILITY WING PUBLIC AFFAIRS**

Travis Airmen are set to participate in Mobility Guardian, Air Mobility Command's premier, large-scale mobility exercise, which will be hosted at Fairchild Air Force Base, Washington, Sept. 8-28.

While dozens of Travis Airmen will travel to Fairchild AFB to support the exercise, Travis AFB will also serve as an intermediate staging base throughout the exercise providing a wide range of support from the largest air mobility hub in the Air Force.

More than 4,000 service members from 30 nations are slated to take part in the biennial training event, which will feature contested, degraded and operationally-limited environments that mobility forces have to overcome. A variety of training scenarios will be presented including opening an air base, joint forcible entry, aeromedical evacuation and support for humanitarian relief and global

strike operations.

"Unmatched rapid global mobility exists because of the ready and resilient Airmen who execute the mission day in and day out," said Gen. Maryanne Miller, AMC commander. "Training exercises such as Mobility Guardian are critical to ensuring our Airmen are able to keep AMC's promise to always be there for those who depend on us, today and tomorrow."

Ensuring that capability is a major focus area for Staff Sgt. Brandon Hansen, 21st Airlift Squadron C-17 Globemaster III loadmaster, who will be participating in the exercise.

"As loadmasters, we are responsible for the safe loading of cargo and ensuring that cargo is properly weighed and balanced," Hansen said. "We could be transporting supplies in support of humanitarian assistance, airlifting patients to the next level of medical care or transporting people anywhere in the world. We need to be ready and Mobility Guardian offers a great opportunity to

hone those skills."

Hansen has deployed twice

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## Fall meeting to provide defense logistics classes

**Michael Kleiman**  
 U.S. TRANSPORTATION COMMAND  
 PUBLIC AFFAIRS

SCOTT AIR FORCE BASE, Ill. — Approximately 80 classes, discussing a broad range of defense logistics subjects, will be held at Transportation Academy during the National Defense Transportation Association-U.S. Transportation Command Fall Meeting, Oct. 7-10 at Union Station, St. Louis, Missouri.

Courses comprising the event's Transportation Academy will cover 10 separate topics, including acquisition and finance; combatant commands and security cooperation; commercial logistics; Department of Defense transportation; innovation and analytics; information technology and cyber; leadership and professional development; legislation and policy; interactive workshops and

training; as well as Surface Deployment and Distribution Command workshops.

Transportation Academy sessions feature open seating and are offered to attendees on a first-come, first-served basis.

"The benefits of Transportation Academy, now in its fifth year, come from having government, industry, and academia representatives instruct 80 interactive classes in eight separate, 10-session increments, Oct. 7 to 9," said Irvin Varkonyi, NDTA educational coordinator, Transportation Academy, Washington, D.C. "This year's variety of classes truly offer something for everybody. For example, the eight innovation and analytics courses will address such subjects as blockchain technology, drones and intermodal transportation, the DHL Innovation Center, as well as the application of enterprise data science."

## Exchange gives away tickets to Army-Navy contest

**Lorraine Harris-Ortega**  
 ARMY & AIR FORCE EXCHANGE SERVICE  
 PUBLIC AFFAIRS

Military shoppers have a chance to cheer on the Army Black Knights and Navy Midshipmen in person at the 2019 Army-Navy Game just by shopping the Travis Army and Air Force Exchange or commissary with their Military Star card.

Shoppers will automatically be entered to win two tickets to the game when they use their Military Star card from now through Oct. 17. The Army & Air Force Exchange Service, which administers the Military Star program, is a participating partner of the game.

"The Army-Navy game is where heroes win," said Phonda Bishop, Travis Exchange general manager. "The Exchange and Military Star want the best customers in world to have a chance to experience this game live."

Four winners will be randomly selected and will receive a pair of tickets to the 120th Army-Navy Game, which takes place Dec. 14 at Lincoln Financial Field in Philadelphia.



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# Dark night leads to general's bright career

**Airman 1st Class Spencer Tobler**  
81ST TRAINING WING PUBLIC AFFAIRS

KEESLER AIR FORCE BASE, Miss. — It was a zero illumination night in a MH-53 Pave Low helicopter above the New Mexico desert when two pilots experienced a malfunction in their flight controls during a training mission.

Normally, protocol is to land immediately. Due to the unique circumstances of that night, the flight crew hesitated to do so.

"We didn't know what the area below us really looked like," said Maj. Gen. Timothy Leahy, Second Air Force commander. "It could've been rolling terrain and when we hit the ground, the helicopter could've rolled over and burst into flames. Everyone could've died."

Amid all of the chaos, at the tail of the aircraft, a student gunner on his second flight ever in the Air Force, squeezed his radio. "Pilot, tail," he said, trying to reach the instructors.

At that time, Leahy couldn't have known the following exchange would change how he chose to lead his Airmen.

"Stand-by tail," the lead instructor replied, but the student was vigilant in getting his message across. "Pilot, tail," the student said again. "Stand-by tail," yelled the pilot.

After a lengthy back and forth, the pilot became fed-up.

"Dammit, tail, if you squeeze that button one more time, I'm unplugging you from the system," the pilot said.

There was a short pause then the radio clicked back on. "Pilot, tail," the student replied.

As one of the instructors was about to unplug the student from the communication system, Lt. Col. Leahy stopped him.

"Everyone stand-by," Leahy said. "Go ahead tail."

"I think we should turn off the number two generator," the student gunner said.

Immediately, a livid flight chief, who was a systems expert who had plenty of experience on the Pave Low, replied.

"The number two generator has nothing to do with the flight



U.S. Air Force photo/Kemberly Groue

**Maj. Gen. Timothy Leahy, 2nd Air Force commander, poses Aug. 14 at his desk on Keesler Air Force Base, Miss. Leahy will retire Dec. 1 with more than 34 years of military service. Throughout his career, Leahy held positions at the major command, sub-unified combatant command and geographic and functional combatant command levels. He also commanded at the squadron, wing, center and numbered Air Force levels.**

control system. You're wasting our time," the flight chief said.

"Stand-by all," Leahy said. "Tail, pilot. Why do you think we should turn off the number two generator?"

"Sir," the student gunner said, "I flew this tail number on my first flight and we had a similar problem. We solved it by turning off the number two generator."

Leahy instructed the flight engineer to turn off the number two generator and the flight controls came back on. The entire crew returned to base in disbelief. The flight team was stunned and confused, but most importantly, they were alive.

This altered the way Leahy commanded because it showed him that an Airman's voice should always be heard, no matter their rank or

experience. Their input could change the outcome of missions, spark thought for innovation and even save lives.

At that time, Leahy didn't know that he would one day take command of Second Air Force, which is responsible for technical training, or that he could give all Airmen in training, like the one who saved his life, a voice.

"As a lieutenant, I was just happy to make it into flight school," said Leahy. "I didn't know where it would take me after that."

Leahy commissioned in the Air Force as a pilot in 1986, logged over 3,200 flying hours in 14 aircraft and commanded at numerous levels in the Air Force. He has served for nearly half of the time the Air Force

has been a service and has

definitely left his mark along the way.

Leahy has been a part of many teams that have made contributions to the advancement of the world's greatest Air Force, but no matter what position he held on a team, he never failed to give the ones on the ground-level a voice.

"The Air Force, just like any other organization, is all about the people," Leahy said. "As long as you take time to listen to the people, the answer always comes out. Talking with the Airmen who are on the ground doing the job is where I've found success."

Before he took command positions, Leahy was recognized as an exceptional pilot and received various medals for completing a multitude of missions in the MH-53J to aid to the

success of Operation Desert Storm in 1991. He flew low level at night around enemy defenses in Saudi Arabia to infiltrate, resupply and exfiltrate special forces. When attached to the Joint Special Operations Task Force, Leahy planned, coordinated and conducted several Army and Air Force missions.

Later in his career, Leahy was recognized for outstanding achievement in command positions for several Special Operations units. His expertise and dedication were instrumental in ensuring successful outcomes during Operations Enduring Freedom and Iraqi Freedom.

After numerous years in Special Operations, Leahy took command at the LeMay Center for Doctrine Development

See CAREER Page 27

# 386th ECES maintains Kuwait flight line

**Senior Airman Lane T. Plummer**  
386TH AIR EXPEDITIONARY WING  
PUBLIC AFFAIRS

ALI AL SALEM AIR BASE, Kuwait — Crouched on one knee, Staff Sgt. Raul Cancel, 386th Expeditionary Civil Engineer Squadron electrical systems craftsman, works with his team to repair a faulty light on the taxiway. Grabbing a socket wrench from their black toolbox perched on the back of the team's pickup truck, Cancel suddenly gets a notification from one of his team members.

"Tower called: We need to get off the flightline; Plane's taking off soon."

The group of Airmen jump in their truck on the side of the taxiway. While bathing in the frosty air conditioning, a C-17 Globemaster III suddenly soars past the truck from the left, and moments later, an eardrum-bursting sound roars across the bright skies of Kuwait as the hulking aircraft lifts off the tarmac.

Although the sound of the C-17 fills the base, it's the distinct lighting across the airfield providing the paramount guidance that allows it to execute its mission in the first place.

"We are tasked with maintaining and repairing energized and de-energized electrical distribution systems and its components on (Ali-Al Salem Air Base)," Cancel said. "We also install, maintain and repair interior and exterior electrical systems for facilities on (Ali-Al Salem AB)."

Every day, 386th ECES Airmen meet in the morning to determine roles for the day. Some scatter to the flightline, others push across base. Either way, they fulfill requirements determined by a system that tracks

See MAINTAINS Page 27



U.S. Air Force photo

**Airmen from the 384th Air Refueling Squadron fly Aug. 27 to MacDill Air Force Base, Fla. Airmen from the 384th ARS provided aerial refueling support to two U.S. Marine Corps F/A-18C's from Marine Aircraft Group 31 in South Carolina.**

# Fairchild tankers refuel Marine aircraft

**Airman Kiaundra Miller**  
92ND AIR REFUELING WING

FAIRCHILD AIR FROCE BASE, Washington — A KC-135 Stratotanker and Airmen from the 384th Air Refueling Squadron performed aerial refueling with two F/A-18C Hornets from the Marine Aircraft Group 31 while flying over Georgia, Aug. 27.

The refueling showcased the importance of partnerships, as the U.S. Air Force and the U.S. Marine Corps further trained their capability to work as a team.

"(Air refueling) allows us to leverage each other's capabilities to get us to the fight and to stay in the fight," said U.S. Marine Corps Capt. Matthew Hamtak, Marine Fight Attack Squadron 251 assistant operations officer.

Joint partnerships are especially important to the military because they allow each branch to lean on one another for support in accomplishing the mission.

"Joint partnerships are what makes mission accomplishments possible," said U.S. Air Force Capt. Jonathon O'Neill, 384th ARS aircraft commander. "No one service can act on [their] own."

Sister services' experiences are developed through joint air refueling such as this. Those experiences in turn allow them to efficiently and quickly perform air refueling in the future with more time to focus on their mission.

"The Air Force has pretty valuable and important resources, especially in regards to air refueling," Hamtak said. "I mean you have KC-135s and KC-10s; you

have the ability to (refuel) at higher altitudes and faster speeds."

Air refueling is an essential tool in war operations; with the fuel that KC-135s bring, all sister services are prepared to respond to an incident at any time in any location. Joint partnerships between Airmen and Marines allows each branch to train in a joint environment and adapt to the different ways each branch performs.

"To be able to reach out jointly and fairly quickly, having the ability to coordinate with each other and get each other to the same place, at the same time and location, across the country is pretty awesome," Hamtak said. "I know air refueling is needed globally, and to be able to reach that benefit locally in order to go global is

pretty awesome."

The air refueling taking place between the Air Force and Marines showed the versatility of the KC-135.

"We provide the air refueling component to train Marine aviators to be competent and qualified in air refueling procedures," O'Neill said. "It also gives us an opportunity to go to a different field, [allowing] us to gain a different level of proficiency and familiarity with going to different [locations] across the country."

Fairchild is home to the largest fleet of tanker aircraft in the world and provides warfighting aircraft with crucial mission support. Fairchild also provides each branch of the military with support to reach all corners of the globe and efficiently fight their mission.

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U.S. Air Force photo/Roland Balik  
**Chef Robert Irvine, center, demonstrates how to shred iceberg lettuce to Dorm to Gourm students, Aug. 27 at Dover Air Force Base, Del. Irvine taught Team Dover members how to make Cuban-Style Stewed Chicken Ropa Vieja Street Tacos.**

## Celebrity chef shares passion

**Roland Balik**  
436TH AIRLIFT WING PUBLIC AFFAIRS

DOVER AIR FORCE BASE, Del. — Celebrity chef Robert Irvine facilitated a Dorm to Gourm class Aug. 27 for 10 Dover Airmen at the Fitness Center at Dover Air Force Base, Delaware.

Irvine and Shane Cash, Irvine's corporate chef, came to the base, cooked and visited with Airmen.

After his arrival and short introductions, Irvine divided up the class into five teams of two, which he and Cash guided through the recipe and prep for Cuban-style stewed chicken ropa vieja street tacos and rad na Thai chicken salad.

"It was nice to meet him, work with him and (learn from) what he taught us," said Airman 1st Class Marlen Solis, 436th Force Support Squadron food services apprentice and first-time Dorm to Gourm participant.

For dessert, the Airmen huddled around Chef Irvine to listen to his personal message.

"If you don't like your job, change it," said Irvine. "The skills you acquire while in the military – no matter what your job is – makes you more marketable than anyone in the civilian

world. Stick with it. When you retire, you will be at the top of the hiring pool."

Irvine's connection to the military started with 12 years as a cook in Her Majesty's Royal Navy and then three years as a reservist. He spends about 345 days a year on the road, including about 150 days visiting state-side and overseas military personnel and installations. He is actively involved with organizations that help support the men and women of our military and their families.

"I want the men and women who wear the cloth of our nation to know that people care ... that we support them, their families and the mission," said Irvine.

In addition to teaching the students how to slice, dice and cook, the chef also served up facts about the ingredients they used and educated them on making healthier food choices.

Irvine said, "For me, food, nutrition, exercise and readiness is the most important thing we have."

Irvine also stopped by Paterson Dining Facility, Air Force Mortuary Affairs Operations, Fisher House, the Heavy Lifter Kiosk and the 436th Civil Engineer Squadron explosive ordnance disposal flight,

encouraging Airmen and instilling pride in their everyday lives.

"(Irvine) is doing great things with the USO for the military, and it was definitely an enjoyable experience hosting him at our shop," said Staff Sgt. Johnny Hargrove, 436th CES EOD team leader.

Irvine's Dorm to Gourm visit was made possible when Dawne Nickerson-Banez, 436th Airlift Wing chief of community engagement, seized the opportunity to host Irvine.

"I started Dorm to Gourm for the Airmen over five years ago. Since then, we have had several guest chefs come in and teach Airmen cooking skills, life lessons and share words of wisdom," said Nickerson-Banez. "For all of those years, it has been my goal to get Chef Irvine here to teach and interact with the Dorm to Gourm students – It finally happened!"

Reaffirming his commitment to those who serve, Irvine dished out a direct means to contact him for all Airmen in attendance.

"He literally gave the Dorm to Gourm students his personal email address so that if they ever needed someone to talk to, share with or just a boost of motivation, they can reach directly out to him," said Nickerson-Banez.

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# Yokota hosts Pacific Unity, preps for emergencies

Senior Airman Matthew Gilmore  
374TH AIRLIFT WING PUBLIC AFFAIRS

YOKOTA AIR BASE, Japan — As the dust settled and the concrete solidified, where once was a crater now stands a repaired airfield ready for use.

With Pacific Unity 2019 coming to a close, civil engineer squadrons from throughout the Pacific will have the knowledge and tools needed to ensure their

respective airfields can get up and running after an attack, putting planes in the sky and keep the mission ongoing.

The four-day bilateral training event spanning from Aug. 20-23 brought together Airmen from throughout the Pacific to team up with Japanese Air Self-Defense Force service members to learn the advanced Rapid Airfield Damage Repair skills necessary to respond in wartime contingency operations.

“Pacific Unity is a Pacific Air Force’s initiative to bring together civil engineer squadrons from the Republic of Korea and Japan to work alongside our partner nation of Japan’s Kokou Jietai (JASDF) engineers to improve interoperability when it comes to airfield repair,” said Master Sgt. Brent Fallon, 374th Civil Engineer Squadron base engineer emergency force manager. “To do just that, we put together mixed teams from the 374th CES out of

Yokota Air Base, local JASDF from Yokota and Iruma AB, Japan, 51st CES, Osan AB, and 8th CES, Kunsan AB, to learn the process as one, allowing them to be better prepared to work with individuals from different installations, or even nations, to respond to a damaged airfield in the most efficient manner possible.

“To teach the teams every facet of the RADR process from start to finish, we

See UNITY Page 19

## Benicia Grill II

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Courtesy photo

Air Force Junior ROTC cadets at Southeastern University, Lakeland, Fla., study hard through the eight-week Air Force JROTC Flight Academy program for the chance to earn their private pilot certification.

## Scholarship program shapes aviation

**Air Force Junior Reserve Officer Training Corps Flight Academy**

MAXWELL AIR FORCE BASE, Ala. — In 2018, almost half of all newly licensed female pilots between the ages of 17 and 19 were graduates of the Air Force Junior Reserve Officer Training Corps Flight Academy.

This year, 150 cadets each received a scholarship from the Chief of Staff of the Air Force Scholarship Program to attend one of 11 universities across the country for an intensive eight-week program, and 45 percent of

the class was female or minority.

In the end, 122 Air Force Junior ROTC high school students walked away with a positive university experience, college credit and their private pilot certification.

Could the Flight Academy change the face of aviation in the U.S.?

“There are a lot of great aviation programs around doing good work, but the numbers and pilot diversity have not changed,” said Gary Morrison, Aviation Accreditation Board International chairperson. “That is not the case with

Air Force Junior ROTC. The program provides quantifiable measurements of success and access to the single largest group of competitive and diverse students. AABI is excited to be an integral part in this very innovative program to reach students who might not otherwise be able to fulfill their dreams in aviation.”

The Air Force Junior ROTC Flight Academy’s mission is twofold: increasing the luster of aviation by getting teenagers excited about aviation and

See AVIATION Page 22

# Cheers

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# Exercise sharpens skills

U.S. Air Force photos by Heide Couch



1) Airman 1st Class Rosa Horton, 60th Civil Engineer Squadron emergency manager, undergoes decontamination during an emergency response exercise Aug. 28 at Travis Air Force Base. The exercise was designed to assess the bases capability to respond to emergencies. 2) Airman 1st Class Rosa Horton, 60th CES emergency manager, communicates with her leadership via mobile radio during an emergency response exercise Aug. 28 at Travis Air Force Base. 3) A 60th CES firetruck sprays water on a simulated fire during an emergency response exercise Aug. 28 at Travis. 4) A flash-bang explosive is set off during a base exercise as part of a base exercise Aug. 28 at Travis. 5) Tech. Sgt. Justin Rico, 60th CES firefighter, discusses emergency procedures with his team during an exercise Aug. 28 at Travis. 6) A 60th CES firetruck sprays water on a simulated fire during an emergency response exercise Aug. 28 at Travis.

## Swap Ads

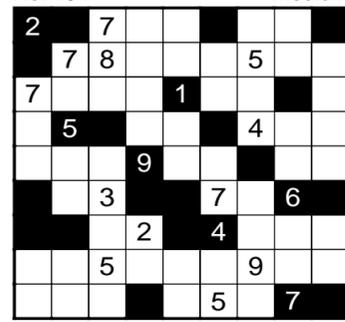
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## Puzzles

### STR8TS

No. 454 Medium



Previous solution - Easy

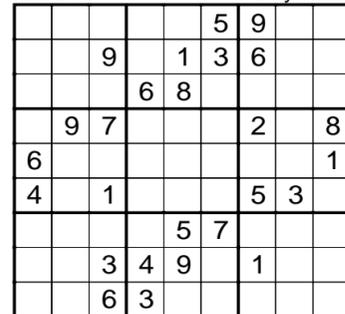


How to beat **Str8ts** – Like Sudoku, no single number can repeat in any row or column. But... rows and columns are divided by black squares into **compartments**. These need to be filled in with numbers that complete a 'straight'. A **straight** is a set of numbers with no gaps but can be in any order. eg [4,2,3,5]. Clues in black cells remove that number as an option in that row and column, and are not part of any straight. Glance at the solution to see how 'straights' are formed.

You can find more help, tips and hints at [www.str8ts.com](http://www.str8ts.com)

### SUDOKU

No. 454 Very Hard



Previous solution - Tough



To complete Sudoku, fill the board by entering numbers 1 to 9 such that each row, column and 3x3 box contains every number uniquely.

For many strategies, hints and tips, visit [www.sudokuwiki.org](http://www.sudokuwiki.org)

If you like STR8ts, Sudoku and other puzzles, check out our books, iPhone/iPad Apps and much more on our store at [www.str8ts.com](http://www.str8ts.com)

The solutions will be published here in the next issue.

## Retiree Corner

September highlights awareness of illnesses

In observance of Food Safety Education Month in September, the Defense Commissary Agency joins the Centers for Disease Control and Prevention, the U.S. Department of Agriculture-Food Safety Inspection Service, the Department of Health and Human Services and other organizations to help prevent food-borne illnesses by increasing

awareness of improperly handling food items.

“Commissaries have military veterinarians and store food safety specialists inspecting food sources, deliveries and products on the shelves to help ensure they’re free of potential contaminants,” said Army Lt. Col. Angela M. Parham, director of DeCA’s Public Health and Safety.

To read more, visit <https://bit.ly/2lZdP6C>.

— **Defense Commissary Agency**

## News Notes

**Retiree Appreciation Day.** 8 a.m. to 2 p.m. Oct. 26 at the David Grant USAF Medical Center auditorium. The event supports and recognizes more than 65,000 local retirees and family members by providing a venue to connect them with the services they require and to also see what the Air Force has been up to since they retired from active duty.

## Chapel programs

### Recurring events

#### Catholic Twin Peaks Chapel

- Roman Catholic Mass: 9 a.m. and noon Sunday.
- Children’s Church: 10:15 a.m. Sunday.
- Sacrament of Reconciliation/Confession: 4:30 to 5:30 p.m. Wednesday or upon appointment.

- Infant Baptism Prep Class: Two classes. Registration required. 6 to 7 p.m., quarterly.
- Youth Choir: 1 p.m. Sunday.
- Children’s Choir: 2 p.m. Sunday.
- Adult Choir: 4 p.m. Sunday.
- Women’s Bible Study: 10 a.m. (at First Street Chapel).

- Catholic Women of the Chapel: 6 p.m. first Monday of every month, Annex.
- Rite of Christian Initiation of Adults: 6 to 7:30 p.m. Wednesday, Annex.
- RE Classes: 10:15 to 11:30 a.m. Sunday, RE Wing.

#### First Street Chapel

- Mom’s Group: 9 to 11:30 a.m. Thursday and Friday.
- DGMC Chapel
  - Roman Catholic Mass: Noon to 12:35 p.m. Monday through Thursday, except for federal holidays.

#### The Church of Jesus Christ of Latter-day Saints

- Sacrament services: 9 and noon Sunday at Church of Jesus Christ of Latter-day Saints Fairfield Stake Center, 2700 Camrose Ave., Fairfield.

#### DGMC Chapel

- Latter-day Saints Service: 4 to 4:30 p.m. Sunday at DGMC Medical Center Chapel.
- For all other inquiries, call LDS Military relations representatives at 707-535-6979.

#### Protestant

##### First Street Chapel

- Protestant Community Service: 9:30 to 10:30 a.m. Sunday.
- Gospel Worship Service: 11:30 a.m. to 12:30 p.m. Sunday.
- Children’s Ministry is provided for 6-month-olds through fifth grade.
- Protestant Men of the Chapel, 6-8 p.m. every second and third Tuesday of the month at First Street Chapel Annex, vice 8-9 a.m. first Saturday of the month.

- Moms group. Jesus Cares ministry, EFMP children’s ministry, 4:30-6:30 p.m., every

## In the next week...

fri

**Benicia Film Festival.** 6 p.m. Sept. 6, 10 a.m. to 10 p.m. Sept. 7, 1 to 5:30 p.m. Sept. 8, Benicia Veteran’s Hall, 1150 First St. <https://beniciafilmmfestival.com>.

[creekwalkevents.com](http://creekwalkevents.com).

“Madama Butterfly.” 7:30 p.m.

Sept. 7, Sept. 14, 3 p.m. Sept. 8, Sept. 15, Bay Terrace Theatre, 51 Daniels Ave., Vallejo. [www.verismoopera.org](http://www.verismoopera.org).

**Empress Theatre.** Steve Hofstetter, 8 p.m. Sept. 7; 330 Virginia St., Vallejo. 552-2400.

sat

**Creekwalk Events.** Tournament of Families, 11 a.m. to 5 p.m. Sept. 7, Andrews Park, Vacaville. [www.creekwalkevents.com](http://www.creekwalkevents.com).

third Saturday of the month at First Street Chapel Annex.

#### Twin Peaks Chapel

- Protestant Women of the Chapel: 9:30 to 11 a.m. Tuesday.

#### DGMC Chapel

- Protestant Traditional Service: 10 to 11 a.m. Sunday.

#### Airmen’s Ministry Center

- The Peak is open from 5:30 p.m. to 9 p.m. Monday through Friday at Bldg. 1348. Home-cooked meal from 6:30 p.m. to 7:30 p.m. Tuesdays followed by Bible study.



For more information about chapel programs, call Twin Peaks Chapel at 707-424-3217.

## Recurring

#### Air Force Office of Special Investigations

To report a crime, get a foreign travel brief or request information on joining AFOSI, report to Bldg. 380B, second floor. Send correspondence to AFOSI Detachment 303, 510 Airlift CR, Travis AFB, 94535. For more information, call 707-424-3115 or DSN: 837-3115.

**Air Force Recruiting Office.** Now open at the Solano Town Center mall. Learn more about what the Air Force has to offer, such as up to 100-percent tuition assistance, 30 days paid vacation per year, free medical and dental care, tax-free housing and food allowance and much more. Contact Tech. Sgt. George Yardley at 707-889-3088 or stop by the office located at 1350 Travis Blvd., Suite P2, Fairfield, in the Solano mall.

#### Air Force Sergeants Association

“Walter E. Scott” Chapter 1320. General membership meetings are at 2 p.m. on the second Friday of each month at Wingman’s in the Delta Breeze Club and include a free breakfast. For more information, contact Master Sgt. Reynoldo Rios or Master Sgt. Rosel Agapay. **Airmen’s Attic.** The Airmen’s Attic is open from 10 a.m. to 2 p.m. Tuesday and Thursday and 4 to 6 p.m. Wednesday, 560 Hickam Ave. For more information, call 707-424-8740 or visit the Facebook page “The Attic at Travis AFB.”

#### Family and Friends Combat Stress Peer Support Group.

Meets from noon to 1 p.m. the first Tuesday of every month at the Balfour Beatty Community Center and from 1 to 2 p.m. the third Thursday of each month at The Peak. For more information, contact Amber

Meetings take place from 1 to 2:30 p.m. the third Thursday of the month in the diabetic education classroom on the first floor in Internal Medicine at David Grant USAF Medical Center. For more information, call 707-423-7272.

**Base emergency numbers.** Mobile phone users must dial 707-424-4911 if they have an emergency on base. Those using government or home phones can call 911. For more information, call the Travis Air Force Base Fire Prevention Office at 707-424-3683.

**Base illicit discharge number.** To report sewage/water leaks or illegal dumping, call 707-424-2575. For hazardous chemical/material spills, call the base emergency numbers.

**Civilian Health Promotion Services.** Will perform free wellness screenings from 7:30 to 9:30 a.m. every Monday for all DoD federal civilians. Screenings include cholesterol, glucose, blood pressure and body composition analysis. For more information, visit [www.AFMcwellness.com](http://www.AFMcwellness.com) or contact CHPS at 707-424-CHPS or CHPSTravis@foh.hhs.gov.

**Crisis text line.** Free, confidential, 24/7 counseling for teens and young adults. Text 741-741 anywhere in the United States and a live, trained crisis counselor responds quickly.

**Employee-Vehicle Certification and Reporting System.** Civilian and military personnel must maintain emissions information with the Web-based ECARS system. For more information, call Xuyen Lieu at 707-424-5103.

**Exceptional Family Member Program Sensory Play Group.** This group meets from 2 to 4 p.m. the second and fourth Wednesdays at the Balfour Beatty Community Center. For more information, call 707-424-4342 or visit the Facebook page “EFMP Travis AFB.”

**Family Advocacy Parent/Child play groups.** Toddlers to the Max play group for children ages 1 to 3 meets from 9:30 to 11 a.m. Wednesdays at the First Street Chapel Annex. The Rattles to Raspberries play group for infants 8 weeks to 1 year meets 9:30 to 11 a.m. Thursdays at the First Street Chapel Annex. For more information, call 707-423-5168.

**Family and Friends Combat Stress Peer Support Group.** Meets from noon to 1 p.m. the first Tuesday of every month at the Balfour Beatty Community Center and from 1 to 2 p.m. the third Thursday of each month at The Peak. For more information, contact Amber

Quirate and Jessica Soto at 501-231-7756 or email [travspocombatpsd@gmail.com](mailto:travspocombatpsd@gmail.com).

**Government no-fee passports.** All submissions of applications for government no-fee passports must now include: 1) A photocopy of Military Identification Card front and back; 2) Passport photo taken in the past six months; 3) Supporting document(s), proof of U.S. citizenship certified copy with state or county seal, if it involved a name change submit a court order or marriage certificate. Passport application cannot be handwritten and printed back to back and must be completed online with 2D barcode at website <https://pdpform.state.gov> and/or <https://travel.state.gov>. For more information, call 707-424-5324.

**Hometown News Releases.** To submit a Hometown News Release, visit <https://jhns.release.dma.mil/public> and fill out the information.

**Mare Island Museum.** Open 10 a.m. to 2 p.m. Monday through Friday and 10 a.m. to 4 p.m. Saturdays. 1100 Railroad Ave. in Vallejo. For more information, call 707-557-4646.

**M-50 Gas Mask Fit Testing.** Takes place from 9 a.m. to 3 p.m. every Wednesday at Bldg. 791. All deployers are fit as necessary. For more information, call 707-424-2689.

**Mitchell Memorial Library.** Open 9 a.m. to 7 p.m. Monday through Thursday, 9 a.m. to 5 p.m. Friday, 10 a.m. to 5 p.m. Saturday and closed Sunday.

**MPF self-renewal program.** Did you know that dependents can now renew their ID cards online? To participate in this program, visit <http://bit.ly/2mR1gl2>. This program is limited only for renewing dependents’ IDs. For all other services, visit MPF during duty hours or call 707-424-8483.

**On-base child care.** The Air Force requires on-base residents to be licensed by the 60th Mission Support Group if they provide more than 10 hours of care per week in their homes. For more information, call 707-424-8104 or 707-424-4596 or stop by Bldg. 380B.

**Photocopying of military identification.** The prohibition of photocopying of U.S. government identification Common Access Card announced by the Office of the Assistant Secretary of Defense, dated Oct. 27, 2011, does not apply to medical establishments, applying for government-issued, no-fee passport and other U.S. government agencies in the performance of official government business. This requirement does not apply to minors ages 16 or younger. However, it applies to sponsors. For more information, call 707-424-5324.



Here are the showtimes for this weekend’s movies at the Base Theater:

- Today**
  - 6:30 p.m. “The Farewell” (PG)
  - 9 p.m. “Scary Stories to Tell in the Dark” (PG-13)
- Saturday**
  - 6:30 p.m. “The Art of Racing in the Rain” (PG)
  - 9 p.m. “Fast & Furious Presents: Hobbs & Shaw” (PG-13)
- Sunday**
  - 2 p.m. “Dora and the Lost City of Gold” (PG)

**Professional Loadmaster Association.** The Professional Loadmaster Association meets at 7 p.m. the first Tuesday of each month at the Delta Breeze Club. For more information, call Mark Raymond at 707-416-5331.

**Retiree Activities Office.** Openings for volunteers. Customers are retired American service members and their family members. It is the RAO’s responsibility to maintain open communication and to ensure retirees receive the service and the respect they deserve. If you would like to apply for a volunteer slot and have three hours or more to give, call 707-424-3905.

**Solano/Napa Habitat for Humanity.** This organization welcomes volunteers and supporters from all backgrounds. There are recurring events Tuesday through Saturday. For more information, email Staff Sgt. Mathew Clayton at [mathew.clayton@us.af.mil](mailto:mathew.clayton@us.af.mil).

**Travis Community Thrift Shop.** 10 a.m. to 2 p.m. Tuesday and Thursday. Ongoing need for volunteers to organize, sort and price donations. For more information, contact the Thrift Shop at 707-437-2370.

**Travis Composite Squadron 22 Civil Air Patrol.** Open to youth from 12 to 18, as well as adults ages 18 or older who train and serve as the volunteer component of the total force. UTA is 6:30 to 9 p.m. Monday, Bldg. 241-B-2. Open to all students with a 2.0 or higher grade-point average. For more information, contact CAP 1st Lt. Jo Nash at 707-424-3996 or [recruiting@squadron22-cap.us](mailto:recruiting@squadron22-cap.us), visit during a UTA or check out <http://squadron22-cap.us>.

**Travis Air Force Base Heritage Center.** Open 10 a.m. to 5 p.m. Tuesday through Saturday, Building 80, 461 Burgan Blvd., Travis Air Force Base. Escorts required for general public, call center to arrange. Free. 424-5598, [www.travisheritagecenter.org](http://www.travisheritagecenter.org).

**Travis Legal Office.** Power of attorney and notaries are walk-ins 9 a.m. to 2 p.m. Monday, Tuesday, Wednesday and Friday, 9 a.m. to 1 p.m. Thursday. Legal assistance for active duty members and dependents are walk-ins from 2 to 3 p.m. Tuesday. For all wills and retiree legal assistance, call 707-424-3251 to make an appointment.

**Voluntary Leave Transfer Program.** The following Travis employees are approved as leave recipients through the Voluntary Leave Transfer Program:
 

- John Butler, Special Tactics Training Squadron.
- Neftaly Clark, 1st Special Operations Force Support Squadron.

- Rabiye Hamilton, Travis AFB Commissary.
- Mark Holmes, 10th Contracting Squadron.
- Dina Patterson-Steward, 60th Aerial Port Squadron.
- Jason Perkins, Grand Forks AFB.
- Gina Silva, Air Force Academy headquarters.
- Maria Thammasan, 60th Force Support Squadron
- Dennis Weaver, Air Force Manpower Agency.

The VLTP allows an employee who has a medical emergency or is affected by a medical emergency of a family member and is without availability of paid leave to receive transferred annual leave directly from other employees. For more information, call 707-424-1720.

**Tuskegee Airman Lee A. Archer Chapter.** Meets at 3 p.m. the third Saturday of the month at the Airman and Family Readiness Center.

**What’s Cookin’ Wednesday.** Free lunch at the Travis AFB USO Bldg. 1348. Served from 11 a.m. to 1 p.m. every Wednesday. For active duty, Guard, reservist and their families.

## Local events

### Events

**Ag & Art Film Festival.** 10 a.m. to 2 p.m. Sept. 13, Deville Theatre, 308 Main St., Vacaville, 10 a.m. to 9 p.m. Sept. 14, Deville Theatre, 10:30 a.m. to 5 p.m. Sept. 15, Vacaville Opera House, 560 Main St., Vacaville. [www.agandartfilmfestival.com](http://www.agandartfilmfestival.com).

**Benicia Farmers Market.** 4 to 7 p.m. Thursday through Oct. 24, First Street between B and D streets. [www.beniciamainstreet.org](http://www.beniciamainstreet.org).

**Fairfield Farmers Market and Thursday on the Green.** 3 p.m. Thursday, through Oct. 4, Jefferson and Texas streets. [www.fairfieldmainstreet.com](http://www.fairfieldmainstreet.com).

**Film Club.** “California on Fire” and “Wilder Than Wild.” 7:30 p.m. Sept. 13; “Wild Child,” 12 short films, 3 p.m. Sept. 14; Wild and Scenic Film Festival, 7:30 p.m. Sept. 14; Empress Theatre, 330 Virginia St., Vallejo. [www.empresstheatre.org](http://www.empresstheatre.org).

**Greek Festival.** 11 a.m. to 7 p.m. Sept. 22, noon to 6 p.m. Sept. 22, Sts. Constantine and Helen Greek Orthodox Church, 1224 Alabama St., Vallejo. [www.stscach.com](http://www.stscach.com).

**Party on the Patio.** Music begins at 5:30 p.m.: Cold Shot, Sept. 12; Whiskey & Honey, Sept. 19; Cast Iron Grill & Bar, 700 Main St., Suisun City. [www.facebook.com/castirongrillandbar](https://www.facebook.com/castirongrillandbar).

**“Sounds of Suspense.”** Radio broadcast, noon fourth Friday of each month, Vacaville Public Library-Town Square, 1 Town Square Place. Free. [www.solanolibrary.com](http://www.solanolibrary.com).

**Third Thursday Night Market.** 5 to 8:30 p.m. through September, Andrews Park, Vacaville. Free admission. [www.downtownvacaville.com](http://www.downtownvacaville.com).

**Vacaville Farmers Market.** 8 a.m. to noon Saturday, through October, Creekwalk Plaza at Andrews Park. [www.vacavillefarmers-market.com](http://www.vacavillefarmers-market.com).

# THE FLIP SIDE

**Vallejo Art Walk.** 5 to 10 p.m. second Friday of each month, downtown Vallejo. Free admission. [www.vallejoartwalk.com](http://www.vallejoartwalk.com).

**Vallejo Farmers Market.** 9 a.m. to 2 p.m. Saturdays, year-round, Georgia and Marin streets. [www.pcfma.com](http://www.pcfma.com).

**Vintage Market.** 9 a.m. to 2 p.m. every third Saturday, St. Paul’s United Methodist Church, 101 West St., Vacaville. 925-978-6989..

### Music and dance

**City Sports Bar and Grill.** Music begins at 9 p.m. Fridays and Saturdays, 7155 Browns Valley Parkway, Vacaville. 455-7827, [www.starsrecreation.com](http://www.starsrecreation.com).

**Downtown Theatre.** Diversity Festival, 10 a.m. Sept. 7; Aretha Franklin tribute, 8 p.m. Oct. 12; 1035 Texas St., Fairfield. [www.downtowntheatre.com](http://www.downtowntheatre.com).

**Empress Theatre.** Bee Gees Gold and the Sunshine Experience, 8 p.m. Sept. 6; Working for the Mouse, 7 p.m. Sept. 8; Classical recital, 8 p.m. Sept. 12; 330 Virginia St., Vallejo. 552-2400, [www.empresstheatre.org](http://www.empresstheatre.org).

**First Street Cafe.** Tune Riders, 7 p.m. Sept. 6; Open mic, 7 p.m. Sept. 7; Americana Songbook, 8 p.m. Sept. 14; Bryan Girard, 2 p.m. Sept. 15; 440 First St., Benicia. 745-1400, [www.firststreetcafe.com](http://www.firststreetcafe.com).

**Lucca Bar & Grill.** Dave Voltone’s Retro-Delic, 6 p.m. Sept. 6; Syria T. Berry, 1 p.m. Sept. 7; Jenny Kerr Band, 6:30 p.m. Sept. 7; Dan DeShara, 3 p.m. Sept. 8; The Foxcatchers, 6:30 p.m. Sept. 12; Papa Joe & The New Deal, 6:30 p.m. Sept. 13; Ken Cooper, 1 p.m. Sept. 14; Hog Dog Chicken, 6:30 p.m. Sept. 15; 436 First St., Benicia. [www.luccabar.com](http://www.luccabar.com).

**The Relik.** The Landbirds, 8:30 p.m. Sept. 21; 726 First St., Benicia. [www.thereliktavern.com](http://www.thereliktavern.com).

**Sardine Can.** Jazz music, from 5 to 8 p.m.: Wayne De La Cruz, Sept. 8; Ron Burris, Sept. 15; 0 Harbor Way, Vallejo. [www.vallejoesardinecan.com](http://www.vallejoesardinecan.com).

**Vacaville Performing Arts Theatre.** Paula Poundstone, 8 p.m. Sept. 21; 1010 Ulatis Drive, 469-4013, [www.vpat.net](http://www.vpat.net).

**Vallejo Jazz Society.** Soul Sauce, 5 p.m. Sept. 15, Empress Theatre, 330 Virginia St., Vallejo. <https://vallejojazzsociety.net>.

### Theater

“She Love Me.” 8 p.m. Sept. 13-14, Sept. 20-21, Sept. 27-28, 2 p.m. Sept. 21-22, 6 p.m. Sept. 15, Sept. 22, Sept. 29, 7:30 p.m. Sept. 26, Downtown Theatre, 1035 Texas St., Fairfield. [www.downtowntheatre.com](http://www.downtowntheatre.com).

### Comedy

**First Street Cafe.** First Street Funnies, 8 p.m. Sept. 13; 440 First St., Benicia. 745-1400, [www.firststreetcafe.com](http://www.firststreetcafe.com).

### Museums

**Mare Island Museum: Open 10 a.m.** to 2 p.m. weekdays, 10 a.m. to 4 p.m. Saturdays, 1100 Railroad Ave., Vallejo. 557-4646, [www.mareislandmuseum.org](http://www.mareislandmuseum.org).

**Peña Adobe/Mowers Goheen Museum.** Hispanic Heritage Month Celebration, Sept. 7; open 11 a.m. to 2 p.m. first Saturday, 1 Peña Adobe Road, Vacaville. Free. 447-0518, [www.penaadobe.org](http://www.penaadobe.org).

**Rio Vista Museum.** Open 1:30 to 4:30 p.m. Saturday and Sunday, 16 N. Front St., Rio Vista. Free, but donations welcome. 374-5169

## Partners

From Page 5

in support of contingency operations and he's supported numerous missions that have taken him to more than 50 countries and six continents.

Along the way, he's had the opportunity to work alongside some of America's international partners, something he said he really enjoys.

"The more we work together, the more we understand one another and that is vital to ensuring we are on the same page when it comes to supporting the mission," Hansen said. "I've worked with the Royal Australian air force in the past and I heard they'll be at Mobility Guardian. I'm looking forward to connecting with them, learning more about their culture and helping build a stronger bond. That bond creates a layer of trust and people tend to be more willing to help and care more about whatever needs to be done when that bond is established."

Fostering strong bonds that lead to increased mission capability is one of the reasons the RAAF will participate in Mobility Guardian, according to Wing Commander Sarah Stalker, 33rd Squadron commander for RAAF Base Amberley, Australia.

Mobility Guardian offers an excellent opportunity to share and learn from each other in a high end air mobility focused exercise, Stalker said.

"(With Mobility Guardian),

Australia gets to partake in a large-scale exercise with countries who rarely visit Australia and enhance our international partnerships," she said. "Working with our international partners enables us to share lessons learned on the exercise, as well as lessons learned from our collective historical experience from each of our home locations."

Sharing those lessons and growing from those experiences is one of the greatest benefits to bringing nations together to train, said Capt. Brian Walford, 9th Air Refueling Squadron training flight commander and a KC-10 Extender instructor pilot.

"It's important we do all we can to enhance full spectrum readiness with our international partners so, when we are needed, we can execute rapid global mobility at a moment's notice," he said.

Walford has more than 2,000 flying hours in the KC-10 and has supported hundreds of missions all over the world. He shared one moment during a mission where rapid global mobility was on display.

"During one deployment to the U.S. Central Command area of responsibility, we were notified of a Royal Air Force jet that was in urgent need of fuel," Walford said. "We responded immediately and provided that jet with the fuel it needed ensuring it could complete the mission. Without that capability, they wouldn't have been able to be successful, and with Mobility Guardian, we are focused on training together in a way where

we ensure we continue to advance our skills so we always provide the best RGM possible."

During a deployment to Kandahar, Afghanistan, Hansen shared a moment when being trained and ready to respond to nearly anything served him well.

"We had to quickly offload six pallets of supplies and configure a C-17 to serve as an aeromedical transport because a Soldier was in critical condition after a grenade exploded," he said. "We had the C-17 offloaded, reconfigured and the patient in the aircraft with the aeromedical team and all their supplies in less than an hour."

One of the goals of Mobility Guardian is to strengthen international partnerships and

improve operational capabilities that lead to future success.

"Everything we do now is in the joint environment and there isn't a theater we operate in without our international partners," said Capt. Chet Miller, a 21st AS operations controller, who will also serve as a C-17

aircraft commander during the exercise. "That's why it's so critical we train together. By doing so, we have assurances that our training and their training gives all of us the skills and knowledge needed to sustain operations whenever and wherever those operations will take place."

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1) U.S. Air Force special tactics Airmen with the 22nd Special Tactics Squadron observe the culminating event of the African Partnership Flight Kenya 2019 program Aug. 25 at Larisoro Air Strip, Kenya. The event, Linda Rhino 2, incorporated multiple skills covered during the week-long program, including combat search and rescue, aeromedical evacuation and personnel recovery command and control. 2) Senior Airman Eunbi Ko, a 919th Special Operations Medical Squadron aerospace medicine technician, assigned to Duke Field Air Force Base, Fla., checks a patient's blood pressure during Innovative Readiness Training Appalachian Care 2019, Aug. 24 in Wise, Va. 3) A 104th Fighter Wing pilot practices getting into a rescue raft during water survival training Aug. 16 at October Mountain, Mass. Water survival training and combat survival training gives pilots an opportunity to refresh their skills, so they know how to react in a real world situation.

U.S. Air Force photo/Master Sgt. Renae Pittman

# INVOLVED

Air Force trains, aids communities across globe



Air National Guard photo/Staff Sgt. Jacob Cessna



U.S. Air National Guard photo/Airman 1st Class Sara Kolinski

## Unity

From Page 12

brought in the best subject matter experts to do the job, the Silver Flag cadre from the 554th RED HORSE Squadron, Andersen Air Force Base, Guam," he continued. "Under the guidance of the 554th RHS, the units attending were able to develop skills in fiber-reinforced polymer mat placement, warehouse operations, crater repair along with the command and control functions that allow us to get airfields operational within a few short hours after the damage occurred."

With the first two days of the event focused on learning the process and building the team skills necessary to complete the task, the final day allowed the teams to show their progress, capping off their week by repairing multiple craters with little to no cadre assistance.

"Today, we came together as a team to completely repair our simulated airfield damage without much issue," said JASDF Capt. Tomofumi Okubo, JASDF Operations Support Wing planning division, logistics section civil engineer chief. "From the planning and logistics portion of preparing to the actual execution of the repair, our final product really showed what we are capable of when we work with each other."

"It's moments like this that really highlight the strength of the partnership between Japan and the United States," Okubo said. "It gives us the comfort of knowing the best practices for RADR, or should the need ever arise, we can seamlessly integrate crews to assist each other in airfield repair because that's what allies do."

It is that alliance that allowed the crews to bond with one another on multiple levels to get the job done.

"The language barrier was a small issue, but we had so many more positives working for us that the barrier didn't really hinder us," said Senior Airman Jason Brown, 374th CES GeoBase technician. "We may not have all shared the same language, but we were all engineers and we spoke that language effortlessly. When we all have that shared responsibility to get the job done, it makes it so much easier to come together and rely on one another."



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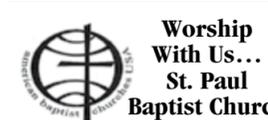
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### ISLAM

Jesus said, I am the resurrection, and the life: he that believeth in me, though he were dead, yet shall he live; John 11:25



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### NON-DENOMINATIONAL



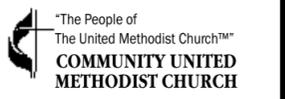
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### NON-DENOMINATIONAL



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# Aviation

From Page 12

increasing diversity in the aviation community.

"I hope the Air Force continues to recognize the untapped potential of this program," Morrison said. "The pilot shortage is a national problem and the Air Force has stepped out front to create opportunities for students with no military requirement. The aerospace industry, as well as education, foundational investors, regulators and workforce development teams

need to be a part of this effort."

Only in its second year as an Air Force program, the Flight Academy has blown away the national averages in diversity, with the largest increase in the amount of female participation. This year, the Flight Academy boasted 28 percent female representation, a 50 percent increase over last year's program, and minority representation increased by 26 percent.

These numbers stand out when considering that females only make up 5 percent to 7 percent of all pilots in industry or military and only 10 percent to 11 percent are minorities,

according to the Air Force Air Crew Crisis Task Force.

Air Force Junior ROTC is one of the most diverse education programs in the Air Force, with 125,000 cadets worldwide at almost 880 locations.

"We were so impressed with the diversity of the students. We saw not only diversity in terms of women and minorities, but also in terms of socio-economic strata, parents' educational backgrounds and hometown locations," said Dr. Manoj Patankar, head of Aviation and Transportation Technology, Purdue University, Indiana. "These cadets came to Purdue University with unique backgrounds and diverse world views. In the end, they emerged not only as fully qualified pilots, but also as well-rounded individuals, ready to be better global citizens."

Earning their private pilot

certification was not easy, especially in such a short amount of time.

"These Air Force Junior ROTC cadets accomplished in eight weeks what usually can take our regular university students 22 to 28 weeks during a normal academic year," said Michael Hales, Delaware State University director of Aviation Programs. "I wish we had an entire aviation program full of students with the drive and focus that our cadets had."

The cadets came together from all over the world and quickly formed friendships. At times they were working up to six days a week and into the late evening to meet the program requirements.

"I admit, I was a skeptic at first," said Elizabeth Bjerke, University of North Dakota John D. Odegard School of Aerospace Sciences associate

dean. "Obtaining a private pilot certificate in just two months is a very big challenge for anyone. ... I feared low completions. I am very happy to admit that I was wrong. Through the effective selection process put into place by Air Force Junior ROTC, we had great success in our program."

The Air Force Junior ROTC Flight Academy is intended to expose high school students to the benefits of a career in aviation. The scholarship covers transportation, room and board, academics and flight hours required to potentially earn a private pilot certification. More than 1,560 cadets applied for one of the 150 scholarships valued at approximately \$20,000 each. The cadets were competitively boarded to ensure only the most qualified cadets were sent to the partner universities.

# Barrier

From Page 3

that students encounter afford them the opportunity to gauge their capabilities and limitations as well as those of their Ranger buddies.

Lastly, the Swamp phase continues to develop the students' ability to lead small units on airborne, air assault, small boat, ship-to-shore, and dismounted combat patrol operations in a low intensity combat environment against opposing forces.

Hibsch is now one of the few elite females in the military who get to wear the coveted Ranger tab.

Capt. Alex Covey, 921st Contingency Response Squadron Defense Force commander, praised Hibsch for successfully completing Ranger School and said she will be a significant and positive addition, not only for the squadron, but for the Wing as a whole.

"The firsthand knowledge and tactical experience she is bringing back to her squadron will improve the way Security Forces develops and executes integrated base defense in support

of Air Base Openings and Joint Task Force-Port Opening contingency operations," Covey said. "I believe that Lt Hibsch's specific training will bring both 821st and 921st Defenders to new heights as we continue to forward posture to deter and defeat future threats involving Contingency Response Airmen."

Lt. Col. Christina Lee, 821st Contingency Response Squadron commander recognizes the historical milestone Hibsch has achieved as the first Air Force female to graduate Ranger School.

"This is a big moment for Lt Hibsch and her family," said Lee. "Graduating Ranger School is an accomplishment that stands on its own. In Chelsey's case, there's more to the story that we should be unabashed about celebrating. Her place in history as the first Air Force female to graduate marks a positive culture change. She paves the way for what I know will be many more ahead. Our Squadron slogan is "Lead the Rest." She lives those words in a way that makes all of us humble and proud. We look forward to having her home and back with her team of Contingency Response Airmen."



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Interested parties are hereby notified that the United States Air Force, Travis Air Force Base, California has completed a Draft Installation Development Environmental Assessment (IDEA) that resulted in a Finding of No Significant Impact (FONSI). The IDEA documents the proposed action components for 9 demolitions, 4 construction, and one repair project as specified in the current 5-year Installation Development Plan for Travis Air Force Base.

The Draft IDEA and FONSI, dated May 2019, are available for review at the following locations:

|  |   |
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| Fairfield Civic Center Library<br>1150 Kentucky Street<br>Fairfield, California 94533        | Suisun City Library<br>601 Pintail Drive<br>Suisun City, California 94585         |
| Vacaville Public Library Cultural Center<br>1020 Ulatis Drive<br>Vacaville, California 95688 | Mitchell Memorial Library<br>510 Travis Boulevard<br>Travis AFB, California 94535 |

The Draft IDEA and FONSI can also be obtained at: <http://www.travis.af.mil/About-Us/Environment/>

Written comments and inquiries on the IDEA and FONSI should be directed to

**Mr. Seth Merdler**  
60th Civil Engineer Squadron  
411 Airman Drive, Building 570  
Travis AFB, CA 94535

Comments may also be faxed to the attention of Mr. Blazek at (707) 424-2948. Emailed comments will not be accepted. The public review and comment period for this IDEA is 30 days from the publication date of this Notice of Availability. If you have questions, please contact Mr. Merdler at (707) 424-7516.  
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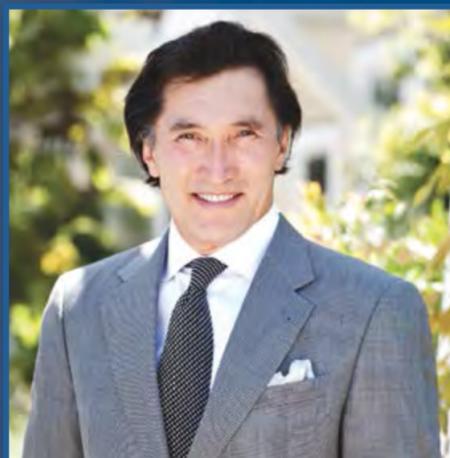
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## Anderson

From Page 2

and abuse because you can't forgive your own actions. It's OK. Say that to yourself, "It's OK." Now, take a breath. Take another. And another. Now, repeat and move on to the next step.

Next, seek out someone to talk to. Whether that's a wingman, spouse, significant other or a parent, talk to someone. The good news is the Air Force knows how important this step is and has enlisted a number of helping agencies if you need to talk. You have someone from the base chapel, sexual assault response coordinators, equal opportunity and mental health professionals, as well as the inspector general on call 24/7. Your leadership cares about you. If it's not your immediate supervisor, someone in your squadron or work center does. If they truly don't, or you feel that they don't, see the options above. Someone is always willing to listen and you would be surprised at how effective it is to talk to someone who can simply listen without judgment. Allow yourself to get the help you need. It's OK.

Finally, move forward. You may not be able to undo or put real distance between you and your failure, but even a single step is moving in the right direction. What does this look like practically? When the memory of your failure comes up in your mind, dismiss it or do something to take your mind off of it. Find another project or something

productive to do. Nothing erases failure like success, no matter how small. We have become so accustomed to seeing the bad, we miss the good. Look for it and take the small victories. Maybe it's just getting up on time, maybe it's successfully completing a minor maintenance job or maybe you executed the approach and landed the airplane. If it's a victory, celebrate it in your mind. This step is the hardest, but most crucial. The good news is you're not alone. No one finds it easy.

It's important as leaders for us to assist our Airmen with these steps. It takes a capable leader to be able to stress the importance of learning through failure while still getting Airmen to understand that certain failures are very serious. You can dispense punishment, when required, and then turn around and care for the individual to help him or her learn from their mistakes. It's difficult and requires caring, but you owe it to your Airmen.

These are difficult times for our Air Force and require us to come together as a family. You must choose to learn and move on from your failure and not focus on things you cannot change at your level. The only thing you can guarantee control over is yourself and your attitudes. Give yourself grace, reach out for help and talk to someone, and move forward, even if it's slowly. Your leaders and wingmen are here for you. You are not alone and do not have to suffer by yourself.

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## Career

From Page 8

Base, Alabama. He shaped the future of Air Force doctrine development, education and war-gaming.

Leahy's current and final assignment is commander of Second Air Force at Keesler AFB, Mississippi. He has provided oversight of the training and development of Airmen from basic military training through technical training and impacted 90 percent of all Airmen entering the Air Force.

Leahy has done a lot for the Air Force, but he is also appreciative of what the Air Force has done for him.

"The military has absolutely become family to me," Leahy said. "I've been able to stand in remote areas of the world and visit places a normal kid from New York would never go."

After he retires, Leahy will put his days as commander behind him and move to Tampa, Florida.

"All of us who serve will take the uniform off one day," Leahy said. "Regardless of the purpose, that is not the significant event. The significant event is

putting the uniform on. I'm glad that I served, but the fact that I served 34 years isn't important. The fact that I had the honor of serving, the honor of wearing the proverbial cloth of this nation and going places and doing things that I know have been a source of good for the world is what matters."

In retirement, Leahy hopes to find a job that will make a difference in someone's life.

"It'll be a new challenge," Leahy said. "A new chance to make a difference, but this time in a different uniform."

Leahy has impacted the lives of many throughout his career. He has inadvertently impacted lives by simply being an example of what an Airman is supposed to be.

After a Special Forces raid in Kuwait during the Gulf War, the U.S. recaptured their embassy, the people of downtown Kuwait were celebrating their liberation. They rushed up to U.S. military members, enthusiastically hugging them.

"One of the young kids wrapped around my leg and was hugging me," Leahy said. "There was an older gentleman crying and we asked if he was OK and if he needed any assistance."

## Space

From Page 4

the security of our great nation, enable our economic prosperity, provide for our way of life and secure our way of war," Raymond said. "In fact, there is nothing we do as a joint and coalition force that isn't enabled by space. Our adversaries understand this and are moving fast to develop their own robust space capabilities and to develop weapons designed to deny us

the use of space and the advantage they provide."

"This afternoon, by establishing United States Space Command, singularly focused on that warfighting domain, we send a very clear message to the world that the United States and our allies will not assume away space superiority," he concluded.

From establishment to full operational capability, General Raymond will remain dual-hatted as the commander of Air Force Space Command and U.S. Space Command.

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## Maintains

From Page 9

every single airfield light across Ali-Al Salem AB.

"The electrical system's main goal is to keep power outages close to a minimum, which is a very difficult task with temperatures over 115 degrees Fahrenheit," Cancel said.

Managing this and other networks are several areas of ECES, all uniting for one common mission, according to Cancel.

"From powering heating, ventilation and air conditioning units to cooling down communication equipment and providing power to (Ali-Al Salem AB) main water pumps, these Airmen come together to give a meaning to the word 'teamwork,'" Cancel said. "Teamwork and communication is key in our electrical systems career field, in which we are exposed to electrical hazards at any given time."

This necessity for camaraderie helping Airmen quickly adjust to the deployed environment is why the Air Force began an initiative in late 2017



U.S. Air Force photo/Senior Airman Lane T. Plummer

**Staff Sgt. Raul Cancel, 386th Expeditionary Civil Engineer Squadron electrical systems craftsman, works with Airman Nicholas Lee, 386th ECES electrical systems journeyman and a contractor, while replacing a solar-powered taxiway light Aug. 14 at Ali-Al Salem Air Base, Kuwait.**

allowing Airmen to deploy in groups from the same shop.

Cancel and his noncommissioned officer in charge, Master Sgt. Luis Rosario, have been working together for eight years at the 156th Airlift Wing at Muniz Air National Guard Base, Puerto Rico, and now work side by side at Ali-Al Salem AB.

"It definitely helps having Airmen from my unit with me working in the same sections

as well as others in the 386th ECES," Rosario said. "We have an established camaraderie which makes it easier to communicate and accomplish greater things here at (Ali-Al Salem AB). My hope is for this wingmanship to pass onto other Airmen working with us to become a better and more cohesive unit during our time here and maintain long-lasting professional relationships for years to come."

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