HURRICANE
... spurs Travis into action

PAGES 3, 4, 16-17
I have my busy schedule as a writer, but I always make time to talk about what I do and how I do it. I often mention how different my work experience has been, and I enjoy sharing the stories of those who inspire me. I have been around some great people in my time, and I have learned a lot from them. I want to share some of these stories with you, and I hope you enjoy them as much as I did. I want to thank everyone who has supported me and helped me get where I am today. I am grateful for all the love and support I have received over the years.

END OF WATCH: A TRIBUTE TO SERGEANT CARRAWAY

The good, the bad, and the ugly in leaders

I have spent my career as a nurse trying to help others who need me. I have learned a lot from those who have helped me along the way, and I am grateful to them for their guidance and support. I have had the privilege of working with some great leaders in my time, and I have learned a lot from them. I want to share some of these stories with you, and I hope you enjoy them as much as I did.

Col. Mark Knitz

Commentary

Commander's Commentary

The Good

The best U.S. Air Force leaders

I believe that the best leaders are those who lead with care and compassion. They listen to their team and understand the needs of others. They are approachable, but they also have the authority to make tough decisions when necessary. They are fair and just in their treatment of others, and they are always ready to help those in need.

The Bad

The bad leaders I've had

I believe that the worst leaders are those who lack empathy and humanity. They have short tempers and they do not understand the needs of others. They are often selfish and they can be cruel to those who work with them. They are not approachable, and they do not listen to their team.

The Ugly

The ugly realities of leadership

I believe that the ugliest realities of leadership are the conflicts and division that can arise within a team. I have seen leaders who are unable to work together effectively, and this can cause significant problems for the organization. It is essential for leaders to be able to work together effectively and to support each other.

I have been around some great people in my time, and I have learned a lot from them. I want to thank everyone who has supported me and helped me get where I am today. I am grateful for all the love and support I have received over the years.
Two Critical Care Air Transport teams from Travis Air Force Base, California, headed to Scott AFB, Illinois, Oct. 10 awaiting the call to support Hurricane Michael, staged at Scott AFB in support of Hurricane Florence evacuation efforts.

The teams are part of the Department of Defense’s 375th Aeromedical Evacuation Squadron at Scott AFB. The team’s role is to evacuate critically ill or injured military and civilian patients to a higher level of care or another medical treatment facility outside the disaster area.

“Initially, they would be set up in the area to help bring out patients, but we do our best to try to get support as soon as possible," said Maj. Michelle Lewis, 606th Medical Group chief of readiness.

The CCAT team’s role is to evacuate critically ill or injured military and civilian patients to a higher level of care or another medical treatment facility outside the disaster area. Although they did not have to respond, four CCAT teams from Travis staged at Scott AFB to support of Hurricane Florence that battered the Carolinas in September.

Florida did provide some lessons. It revealed that CCAT may have to evacuate patients at small nursing facilities and rural hospitals. “During and after Florence, the flood waters moved in," said Lewis. “Some of the facilities were on an island, they didn’t evacuate. However, as the flood water began to rise, those facilities had to re-evaluate the situation.

“Our CCAT team was on standby to assist any of these types of facilities that needed assistance evacuating their patients," said Lewis.

The Air Force provides federal support to Defense Support of Civil Authorities in situations that normally would be handled by civil authorities, such as natural and man-made disasters, support to law enforcement and at special events as well as other domestic activities.

Although support elements are poised to assist, Department of Defense assets are traditionally one of the last levels of support, said Lewis.

Airmen with the 116th Air Control Wing, Georgia Air National Guard, load supplies while preparing to leave Robins Air Force Base, Ga., for Seminole County, Ga., to assist Oct. 12 with Hurricane Michael relief operations.

Airmen distribute food water

116th Air Control Wing Public Affairs

ROBINS AIR FORCE BASE, Ga. – Airmen from the 116th Air Control Wing, Georgia Air National Guard, deployed from Robins Air Force Base Oct. 12 to help distribute food and water to citizens affected by Hurricane Michael in Seminole County, Georgia.

The team of 11 Airmen joins other members of the wing who are already working in Seminole County clearing roadsides to allow access for first responders and utility companies to begin caring for victims affected by the storm.

“I think it’s important for us to be here to support the people who have been affected by Hurricane Michael,” said 2nd Lt. Seth King, officer in charge of the operation. “A big reason many of us joined the Air National Guard is to help with humanitarian missions when unexpected events like this happen.”

The 116th AAW is highly trained and experienced in accomplishing these types of missions. In 2005, Airmen from the 116th AAW deployed to help victims affected by Hurricane Katrina in September. In 2017, the wing deployed in support of Hurricane Irma relief efforts in September.

“Texas and Florida have been our primary focus for these types of situations. This is part of what we do and what the Georgia Air National Guard is all about, to help the citizens of Georgia when something like this occurs,” said Lt. Col. Jonathan Cox, 116th Mission Support Group commander. “Citizens in our state are in need and we have the capabilities to help relieve some of that distress.”

Robins Air Force Base, Ga., for Seminole County, Ga., to assist Oct. 12 with Hurricane Michael relief operations.
The Warner Robins-based 116th Air Control Wing were the Soldiers and Airmen responding to the crisis. Brig. Gen. Randall Simmons, commander of the Georgia National Guard who was traveling forward with the Soldiers and Airmen surveying the damage committed the team’s life-saving actions. “These quick actions likely saved his life as I’m not sure how much longer he could have survived without food, water, and medical treatment,” he said. More than 900 Georgia National Guard Soldiers and Airmen from nearly 40 units are contributing missions in response to Hurricane Michael.

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If you have the size of goods, you’re going to want to find a good tailor. For Stewart, it was the case for Master Sgt. Steven D. Pivotton, 60th Maintenance Squadron production superintendent. At the reignizing chairman of the NPA USA Bodybuilding Championships Mr. USA lightweight division, Stewart has to buy his uniforms four sizes too big to fit his thin frame. “They technically don’t have to be tailored, but they are having tails cut,” he said.

Though a brick wall of a man, Stewart’s girly side has less to do with the gym and more to do with his love for fashion. Stewart leverages the qualities and skills he develops as a bodybuilder to that of being an effective leader.

Stewart was a four-star from his current weight of about 220 pounds. Even so, it was those initial gains that inspired Stewart to remain his journey into bodybuilding. “After that would pass, I decided to take a couple of years off and see if I could turn it into muscle and strength.” In 2010, from bodybuilder at Little Rock Air Force Base, Stewart, said he told me to do the upcoming bodybuilding competition. At the time, I was just lifting weights and had no idea about bodybuilding,” he said.

Despite his hesitance to enter participating in a sport he felt he had little time to gain back, Stewart committed himself to training for the competition, eventually placing second in his auto class.

“After that, I was hooked,” he said. “I competed at least once a year thereafter.” Once a year, Stewart’s competitions.

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Florida Guard provides security

Staff Sgt. Ariana Benes

PANAMA CITY, Fla. — Soldiers of Company A, 53rd Brigade Support Battalion, 82nd Airborne Division, a public high school in Panama City, Florida, have discovered that the man who was presumed dead before Hurricane Michael came to Florida, a local resident, in fact, saved his life as he’d been assisting law enforcement.

The specific mission for the Support Battalion is to augment law enforcement for the civilians located in the shelter.

By helping out with whatever they need.”

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During Hurricane Michael, a Category 4 storm, which made landfall at Mexico Beach, Fla., the 900 East Travis Blvd.

Don’t make the mistake of going to a cheap dentist, which only creates more problems,” said Mr. USA lightweight division, Stewart has to buy his uniforms four sizes too big to fit his thin frame. “They technically don’t have to be tailored, but they are having tails cut,” he said.

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563rd RQG realigns under 355th FW

Airmen Franklin D. Moore

DAVID-MONTGOMERY AIR FORCE BASE, Ala. — The 36th Rescue Group, a geographically separated unit based in Georgia, has received the 23rd Wing to Davis-Monthan Air Force Base, Oct. 1.

The realignment brought all rescue squadrons and maintenance units that fall under the 36th RQG, to include other geographically-separated units located at Keesler Air Force Base, Virginia, under the supervision of the 355th FW.

“The realignment gives us unity of command over a team that we’ve been working with for years,” said Col. Blake Drowley, 355th FW commander. “This brings us closer to a ‘One base, One boss’ concept that provide close air support.

“This increase provides a strategic advantage for CAS operations in the future,” said Col. Jason Pifer, 36th Rescue Squadron commander. Since its activation at Davis-Monthan Air Force Base in 2003, the 36th RQG has worked diligently to support the 355th FW as a part of their closely related operations.

“The rescue community and the 36th community have a very synergistic mission,” Drowley said. “Having them as part of our family now allows us to be better care for them as an Airmen team and provide them with whatever they need to do their job more efficiently.”

As a result of these changes, the 36th RQG will have more personnel, resources, and equipment available to meet their mission.

In other words, the realignment benefits both 36th and 355th squadrons by allowing the 36th RQG the ability to continue providing CAS.

“Our primary mission is day-to-day operational readiness, especially for CAS,” 36th RQG Senior Master Sgt. David Rat.setHorizontalAlignment(180,650,1000,650)

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US, NATO firefighters forge through flames

A Latvian air force firefighter extinguishes a fire during a U.S. Air Force in Europe NATO Firefighter Partnership training course Oct. 10 at Ramstein Air Base, Germany. The course enabled NATO allies to train together using NATO crash and fire procedures in a simulated environment.

Senior Airman
Devin M. Rumbaugh
86th Airlift Wing Public Affairs

RAMSTEIN AIR BASE, Germany — U.S. Air Forces in Europe Fire Academy members assigned to the 435th Construction and Training Squadron, hosted a burn training during a USAFE NATO Firefighter Partnership course, Oct. 5, on Ramstein Air Base, Germany.

“The participants did extremely well,” said 1st Lt. Justin Domingo, 435th Contingency Response Support Squadron air advisor. “Most participants are already experienced firefighters so they generally have no concerns.”

This training enhances interoperability with Latvian and Lithuanian air forces firefighters and ensures all forces are qualified, trained, and knowledgeable rescue personnel.

“This is the third firefighting training course this year that we’ve hosted,” Domingo said. “We look forward to continuing these events in order to maintain the relationships we’ve built while developing our goal of NATO interoperability.”

Approximately 20 NATO firefighters participated in the five-day course focused on crash and fire procedure familiarization, enabling partner nations to work together in any situation.

“The NATO allies are always ready for a challenge and bring a lot of motivation and energy to every situation whether it’s just a classroom discussion or hands-on training,” said Staff Sgt. Germane White, 435th CTS fire rescue and contingency training instructor.

Students learned firefighting tactics such as smoke operations, hose advancement, forcible entry, search and rescue operations, and confined space rescue.

“I feel honored to be an instructor for our NATO allies. They bring so much to the table and the informational being able to instruct and help them with certain tactics they may not be familiar with.”

U.S. aircraft are present throughout Europe and at any given time an emergency can arise. By conducting this training, the instructors are prepping NATO allies for contingency operations and humanitarian missions.

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Deaf and hard of hearing individuals may call 711 to reach the Military Access Line.
Families learn about the work and mission of various directorates across the Air Force Life Cycle Management Center on 3 Oct. The annual Newcomers Expo is a two-year pilot program to test strategies to improve an Airman's quality of life. See IHRRS Page 24

Hiring program targets efficiency

Martin Ako-Nevediski/Air Force

There will be no posters, no ads, no folios, no headlines, no graphics. And that’s a good thing.

Youth can experience the Air Force by competing in the 2018 Got Air Force Challenge, a series of events designed to recognize fit, healthy and mentally strong youth. If you are interested in participating, visit www.gotairforce.com to find out more.

Airmen help fuel innovation

Paul Stovall/Air Force

The Defense Innovation Unit recently teamed with the 16th Weather Squadron computer systems program, run by two members of Technical Sergeant Ryan Johnson's team, "Project Jigsaw, with the goal of expanding our culture of innovation and giving developers more freedom to craft solutions to complex problems. It has been very exciting to watch the teams work together. It’s no surprise that the Jigsaw team is already seeing results," Johnson said. "We have passionate partners like the 16th Weather, programmers in place, and access to advanced technology, so we are ready to move forward in a big way."
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TYNDALL AIR FORCE BASE, Fla. — On the afternoon of Oct. 10, Hurricane Michael, a Category 4 hurricane, ripped through Tyndall Air Force Base, Florida, and the surrounding area, leaving severe damage through its path.

Airmen from the 821st Contingency Response Group, Travis Air Force Base, California, received the alert call the next day and within 12 hours, a small initial assessment team headed out the door via a Travis C-17 Globemaster III to assess damage to the airfield.

After surveying the damage, a C-17 from Joint Base Lewis-McChord, Washington, transported a larger contingency response element of nearly 50 Airmen. On board was also much needed equipment and supplies for the re-initiation of airflow and for the rebuilding of the base.

“Our main mission is to help restore Tyndall AFB by facilitating large support packages coming in from multiple organizations,” said Lt. Col. Troy Puente, CRG commander. Hurricane Michael sustained winds up to 150 mph, which significantly damaged every structure throughout the base.

“Our base requires extensive cleanup and repairs,” said Col. Brian Laidlaw, 325th Fighter Wing commander. “We need to restore basic utilities, clear our roads of trees and power lines, and assess the structural integrity of our buildings.”

In response to Tyndall’s hurricane destruction, the U.S. Air Force sourced a swift Basic Expeditionary Airfield Resources package to help restore base operations. A BEAR package has the capability to restore and repair many Air Force assets. With the motto, “ready when called!” it is a world-class team of diverse professionals from all over the Air Force providing mission-ready equipment for global power and reach.

As supplies continue to arrive, CR Airmen are controlling the air traffic coming in from various locations, offloading the cargo and moving it to a staging area in support of Hurricane Michael relief efforts.

Pierce commented on the base-wide devastation and said the rebuilding phase will take a long time.

“It’s going to be a slow recovery, but everyone involved is up to the task,” Pierce said. “You make it better each day and like every large challenge, I know the response teams and base will recover in time.”

“arrie, we’re here for you and wish you the best of luck as you recover from this catastrophic event.”

Air Mobility Command equipment and personnel stand by across the nation to provide even more support upon request.

“arlie, we recognize the world is unpredictable,” said Gen. Marjorie Ailler, AMC commander. “Mobility Airmen pride themselves on the ability to continuously respond to regional, simultaneous high priority missions on short notice while maintaining support for global combatant commands.”

CRG provides hope to Tyndall after Hurricane Michael wreaks havoc

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2) Airmen from the 821st Contingency Response Group set up tent city Oct. 12 at Tyndall Air Force Base, Fla. The aircraft delivered a contingency response team to assess damage and establish conditions for the re-initiation of airflow, bringing much-needed equipment, supplies and personnel for the rebuilding of the base in the aftermath of Hurricane Michael.
3) Hurricane Michael ripped through Tyndall Air Force Base, Fla., and the surrounding area, leaving severe damage through its path.
4) An Air Mobility Command C-17 from Travis sits on the flight line at Tyndall.
null
reason I wanted this job is to travel and help people. I was part of hurricane relief efforts in the past, and when you bring a team in with water and food to help somebody that’s been through devastation, it is a pretty rewarding feeling.”

To some, the short notice might be an obstacle to overcome, but for the C-17 crew, it was business as usual.

“Daily, weekly we’re flying all around the globe 24/7 and are ready to go at a moment’s notice,” said Masdon. “I think times like this is when the American people see how strong our global reach is”

The C-17 team is delivering the search and rescue capabilities was one of three Travis aircraft that have responded to civil authorities requests for assistance. The base also sent two Critical Care Air Transport Teams to Scott AFB, Illinois to aid in humanitarian relief operations.

Travis is used to supporting humanitarian relief operations. Last year in the wake of Hurricane Irma and then Hurricane Maria C-17s and C-130 Super Galaxy aircraft from Travis transported more than 500,000 pounds of water, Meals-Ready-to-Eat, medical supplies and search and rescue teams. The aerial port, the largest on the West coast, certified and processed the cargo for airlift, at one point processing an entire mobile air traffic control center and later a 45,000-pound generator that provided air fidelity in St. Thomas and Puerto Rico.
Airmen assist after crash

Mag. Tristan Hinderliter

Staff Sgt. Artem Lozgachev and Staff Sgt. Yaroslav Botur, both were called, and police arrived at the crash Oct. 13, in downtown Khmelnitsky, about 45 minutes from the air base.

Lozgachev stayed in Russia when the Soviet Union, Lozgachev’s homeland, fell with the collapse of the Soviet Union, Lozgachev’s birthplace. When he was young, which coincided with the collapse of the Soviet Union, Lozgachev’s family moved to California, while his mother decided to look for opportunities elsewhere and eventually received a visa to the U.S. in 1999 when he was 9, Lozgachev moved to Arizona, was also born in Russia, and many other software developers.

Lozgachev joined the Air Force before joining the Air Force Engineering Program. He was a junior, young boy and at 8, Lozgachev joined the Air Force Engineering Program. He was a junior, young boy and after trying to push the driver trying to push the driver safely the vehicle upright and checked with the driver trying to push the driver safely up right. They wanted the driver to safely pushing the vehicle upright and checked with the driver safely the vehicle upright and checked with the driver trying to push his vehicle.

Lozgachev has been interpreting between Ukrainian and U.S. pilots during the Clear Sky exercise Oct. 13, in downtown Khmelnitsky, about 45 minutes from the air base. Lozgachev has been interpreting between Ukrainian and U.S. pilots during the Clear Sky exercise Oct. 13, in downtown Khmelnitsky, about 45 minutes from the air base.

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The recent arrival of 431st AWG Airmen served as a reminder that Camp Humphreys can accommodate tactical airlift operations. "If we were to use the peripheral airport at Yongsan, we would say we are in the walking stage," he said. "We are getting closer and closer to becoming fully operational in terms of our in-house capabilities to support expanded operations." At Camp Humphreys, 431st AWG commander, Maj. Gen. Mark Weatherington, said his team of planners, developers, and contractors are focused on "the 431st Air Wing, its personnel, and the AGM-183A Kratos, an autonomous high-speed stealth drone by Boeing, which is intended to attack enemy ships at sea. The drone is designed to carry a variety of ammunition, including guided missiles, explosives, and electro-optic sensors. It can fly at high speeds over long distances, making it a valuable asset for maritime missions.

The 431st AWG is preparing for its expansion by enhancing training and developing infrastructure to support future operations. "We are in the process of developing a new training facility to support the expansion of our airfield," Weatherington said. "We are also improving our communications and logistics capabilities to ensure that our personnel have the necessary tools to operate effectively." The expansion will allow the 431st AWG to accommodate more tactical airlift operations, which will support the overall mission of the United States Central Command (CENTCOM) to strengthen military partnerships and alliances in the region. The expansion is expected to be completed by 2023.
Knit
From Page 2
message was received and un-
disturbed, and follow-up when necessary. It’s all on concept, but still very relevant, or per-
haps more relevant, with the oversaturation of communica-
tion modes.

The Ugly
Unfortunately, so many leaders have succumbed to

Gatica
From Page 1

communication capability in the wake of Hurricane Michael.
For the aircraft being posi-
tioned to respond in kind ef-
forts, the 618th Air Operations Center commander said the 618th AMC has had their eyes
on Michael for days, and they’ll continue to plan to follow AMC’s relief response as long as
needed.

Airmen from the 618th AMC have been at work here be-
cause Hurricane Michael even made landfall,” said Col. Jami-
cy Canady, 618th AMC vice com-
mander. “These men and wom-

en coordinated with Mobile Air Forces across the U.S. to or-
sure safe evacuation of four bas-

es while protecting forces at each.

From Page 4

Airmen to support contingency re-

The Ugly: Unfortunately, so many leaders have succumbed to always busy lives for those that matter, that life can change in
an instant and we need to live in
the moment and focus on the

In other words, isn’t it tragic that those focused on helping the victims of

those that work for me.

From Page 1

418 AOC has had their eyes

always busy lives for those that

matter, that life can change in

an instant and we need to live in

the moment and focus on the

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Busy lives for those that

matter, that life can change in

an instant and we need to live in

the moment and focus on the

necessary. It’s an old concept, and

it’s one that’s especially pertinent to leaders who’ve succumbed to
drug use, bullying, fraud and

ignorance. They lose the ability to see anything in the moment, yet

and mediocrity that is not promoted, that we need to make time in our

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stamped envelope.

Travis (AFB) was and con-

tinues to be ready, when called

upon, to support relief opera-
tions,” said Maj. Gen. Jeffery, 60th

Air Mobility Wing commander.

“Our C-17s and medical per-

sonnel were deployed with

12 hours of notification, on-

sight federal agencies such as

FEMA could provide a rapid re-

sponse to assist those in need.”

One aircraft crew from Travis

AFB arrived Oct. 12 at Ty-

far AFB, transporting a con-
tinuity response team who

conducted an airfield assessment,

after the base sustained dam-
age from the hurricane. Pendi-
g the results of the survey, the

21st Contingency Response

Group is prepared to respond to

airfield within hours. The team

will deliver a Hurricane Hunter. Readily Ready to do a full, detailed and air-

craft ground-up evaluation to

begin rebuilding airport cap-

ability.

At Scott AFB, a C-130 Su-

per Hercules from Dyess AFB,

Texas, was on standby prepared to support aeromedical evacu-
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Transport Teams.

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Travis (AFB) was and con-

itinues to be ready, when called

upon, to support relief opera-
tions,” said Maj. Gen. Jeffery, 60th

Air Mobility Wing commander.

“Our C-17s and medical per-

sonnel were deployed with

12 hours of notification, on-

sight federal agencies such as

FEMA could provide a rapid re-

sponse to assist those in need.”

One aircraft crew from Travis

AFB arrived Oct. 12 at Ty-

far AFB, transporting a con-
tinuity response team who

conducted an airfield assessment,

after the base sustained dam-
age from the hurricane. Pendi-
g the results of the survey, the

21st Contingency Response

Group is prepared to respond to

airfield within hours. The team

will deliver a Hurricane Hunter. Readily Ready to do a full, detailed and air-

craft ground-up evaluation to

begin rebuilding airport cap-

ability.

At Scott AFB, a C-130 Su-

per Hercules from Dyess AFB,

Texas, was on standby prepared to support aeromedical evacu-
a
cation and Critical Care Air

Transport Teams.

Questions? Call Nancy Green

(707) 427-6936 or

ngreen@dailyrepublic.net

Sunday, November 11, 2018

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Don't have a loved one who's currently serving or has served in the Military? No problem! Share your pride for that brave soul.

Tailwind Classifieds
1) A child wears a fire helmet and enjoys the fire department’s open house Oct. 13 during Fire Prevention Week at Travis Air Force Base, Calif. The Travis fire department held a parade and open house as part of Fire Prevention Week. 2) Children line up for a bounce house obstacle course at the fire department Oct. 13 at Travis. 3) Senior Airman Joshua Sims, 60th Civil Engineer Squadron firefighter, helps a child down a ladder Oct. 13 at the Fire Safety House at Travis.

AWARENESS

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